

*Mid-Year
Budget and Performance Report*

*(Compiled in compliance with the
requirements of Section 72 of the
Municipal Finance Management Act,
2003 (as amended))*

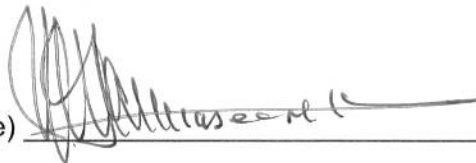


*Ga-Segonyana
Local Municipality*



I, N.G Masegela, the Mayor of Ga-Segonyana Local Municipality, hereby certify that this mid-year budget and performance assessment for the period 1 July – 31 December 2018 has been prepared in accordance with the Municipal Finance Management Act, 2003 and the Budget and Performance Regulations.

N.G Masegela (Signature)

A handwritten signature in black ink, appearing to read 'N.G. Masegela', written over a horizontal line.

Mayor: Ga-segonyana Local Municipality

Date:

25-01-2019.

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1. PURPOSE

The purpose of this report is to inform Council of the municipality's mid year's actual performance (2018/19 financial year) against the approved budget in compliance with Section 72 (1)(a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate

3. INTRODUCTION

In terms of Section 72 (1) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (hereinafter referred to as the MFMA)

- (1) The accounting officer of a municipality must by 25 January of each year—
 - (a) assess the performance of the municipality during the first half of the financial year, taking into account—
 - (i) the monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
 - (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
 - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) submit a report on such assessment to—
 - (i) the mayor of the municipality;
 - (ii) the National Treasury; and
 - (iii) the relevant provincial treasury.
- (2) The statement referred to in section 71(1) for the sixth month of a financial year may be incorporated into the report referred to in subsection (1)(b) of this section.
- (3) The accounting officer must, as part of the review—

- (a) make recommendations as to whether an adjustments budget is necessary; and
- (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Furthermore the Municipal Budget and Reporting Regulations section 28 stipulates that

"The Monthly Budget Statement of a Municipality must be in a format specified in schedule C and includes all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of Section 168(1) of the Act"

Thereafter, the mayor must, in terms of Section 54. (1)-

- (a) Consider the report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following Approval of an adjustments budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) Submit the report to the council by 31 January of each year.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

4. REPORT FOR THE MID-YEAR ENDED 31 DEC 2018

TABLE 1: Monthly Budget Statement-Financial Performance

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2018/19	Budget Year 2018/19				
		Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands							
Revenue By Source							
Property rates		44 668	1 450	37 936	20 690	17 246	83%
Service charges - electricity revenue		99 852	8 367	47 319	47 824	(505)	-1%
Service charges - water revenue		23 958	1 936	9 944	9 938	7	0%
Service charges - sanitation revenue		6 943	988	5 663	6 541	(879)	-13%
Service charges - refuse revenue		7 845	694	4 180	4 807	(627)	-13%
Service charges - other		-	-	-	-	-	-
Rental of facilities and equipment		765	96	351	1 168	(817)	-70%
Interest earned - external investments		2 992	210	1 846	582	1 263	217%
Interest earned - outstanding debtors		8 800	550	3 071	3 283	(212)	-6%
Dividends received		-	-	-	-	-	-
Fines, penalties and forfeits		7 009	66	189	682	(493)	-72%
Licences and permits		5 728	240	1 290	2 228	(938)	-42%
Agency services		-	-	-	-	-	-
Transfers and subsidies		166 052	54 400	111 785	73 985	37 801	51%
Other revenue		8 279	292	25 272	6 849	18 423	269%
Gains on disposal of PPE		-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		382 890	69 289	248 845	178 576	70 269	39%
Expenditure By Type							
Employee related costs		126 395	9 578	43 453	59 357	(15 904)	-27%
Remuneration of councillors		9 524	(768)	4 456	3 348	1 107	33%
Debt impairment		1 035	-	9	284	(275)	-97%
Depreciation & asset impairment		43 875	-	-	19 169	(19 169)	-100%
Finance charges		5 414	1 492	3 723	2 072	1 651	80%
Bulk purchases		105 073	13 823	50 912	51 948	(1 036)	-2%
Other materials		8 292	424	2 535	8 149	(5 614)	-69%
Contracted services		42 452	6 949	22 023	16 274	5 749	35%
Transfers and subsidies		50	12	22	25	(3)	-12%
Other expenditure		39 337	4 202	19 336	13 589	5 747	42%
Loss on disposal of PPE		-	-	-	-	-	-
Total Expenditure		381 446	35 712	146 468	174 215	(27 747)	-16%
Surplus/(Deficit)		1 443	33 577	102 376	4 361	98 016	0
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		94 432	22 227	53 370	4 522	48 848	0
Surplus/(Deficit) after capital transfers & contributions		95 875	55 804	155 746	8 883		
Taxation		-	-	-	-	-	-
Surplus/(Deficit) after taxation		95 875	55 804	155 746	8 883		
Attributable to minorities		-	-	-	-		
Surplus/(Deficit) attributable to municipality		95 875	55 804	155 746	8 883		
Surplus/ (Deficit) for the year		95 875	55 804	155 746	8 883		

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

The Major Operating Revenue variances against the budget are:

The table above presents the year to date budget of operational revenue and expenditure against the actual for the period ended 31 December 2018. It is clear from the table that some of the operational budget performed well within the budget with a positive variance. This is the indications of improved revenue management mechanisms.

The good performance on revenue as well as under spending on operational budget, resulted in operating surplus exceeding the original estimates of approximately R8.8 million for the period, and achieved an operating surplus of R155 million.

TABLE 2: Monthly Budget Statement Revenue Summary

NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06 December

Description	2017/18	Budget Year 2018/19						
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands								
Financial Performance								
Property rates	-	44 668	-	1 450	37 936	20 690	17 246	83%
Service charges	-	138 597	-	11 985	67 105	69 109	(2 004)	-3%
Investment revenue	-	2 992	-	210	1 846	582	1 263	217%
Transfers and subsidies	-	166 052	-	54 400	111 785	73 985	37 801	51%
Other own revenue	-	30 581	-	1 243	30 173	14 210	15 963	112%
Total Revenue (excluding capital transfers and contributions)	-	382 890	-	69 289	248 845	178 576	70 269	39%

- Property rates - Favourable variance of R17 246 mil, there was under projection on the billing of property rates. Property owners are billed annually in advance in July.
- Service charges showed a negative variance of 3% in total. This is mainly attributed to the reversal of basic charge which was levied to all consumers including those on prepaid. The reversal was due to insufficient public consultation and that in the NERSA approved tariffs only conventional users' tariff was approved. This will warrant an adjustment in the budget given that revenue anticipated was not realised.
- Interest earned - external investments - Favourable variance of R1 263 mil due to more money in the call account. The municipality has ringfenced conditional grants into call accounts to earn interest. Withdrawals from these accounts only happen when payments to projects funded from conditional grants are being made. This way we maximised revenue from interest earned.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

- Transfer Recognized Operational - Favourable variance of R37 801 mil non-alignment of projections on the National Treasury payment schedule which is only available after the approval of the MTREF resulted in this variance.
- Other Revenue – Un-favourable variance of R18 423 mil due to under collection on various revenue items, the bulk of this is from sale of stands. Furthermore GRAP 9 requires that revenue be recognized when the risks and rewards associated with the sold item have been transferred. Land sales goes through various stages until such time the title deed has been issued to the purchaser and as such proceeds from such a transaction are recorded as liability until such time that the land in question has been transferred. The revenue is only recognised when this process has completed in full. The performance of the traffic department as well has been unsatisfactory in the past six months, where only about R164k was recognised as revenue from the original budget of R12m.

In addition, the SA Post Office assumed the responsibilities of licence renewals from the municipality during the year, the effect there of was negative towards the municipality's budget. We will adjust the budget downwards to reflect this impact. More efforts must still be put in the public safety and traffic department to improve its operations and make it profitable and financially viable.

For budgetary purposes VAT recoveries from SARS will be reclassified as other income in order to satisfy the concept of cost vs revenue concept. This will also cushion the surplus or reduce deficits that may be realised or incurred.

The Major Operating Expenditure variances against budget are:

The operational expenditure budget performance report is presented as per the table above. The report, at high level indicates a 2% negative variance. Due to stringent cost containment measures that were put in place, we strongly are of the view that in instances where we under spent, it is actually a favourable variance.

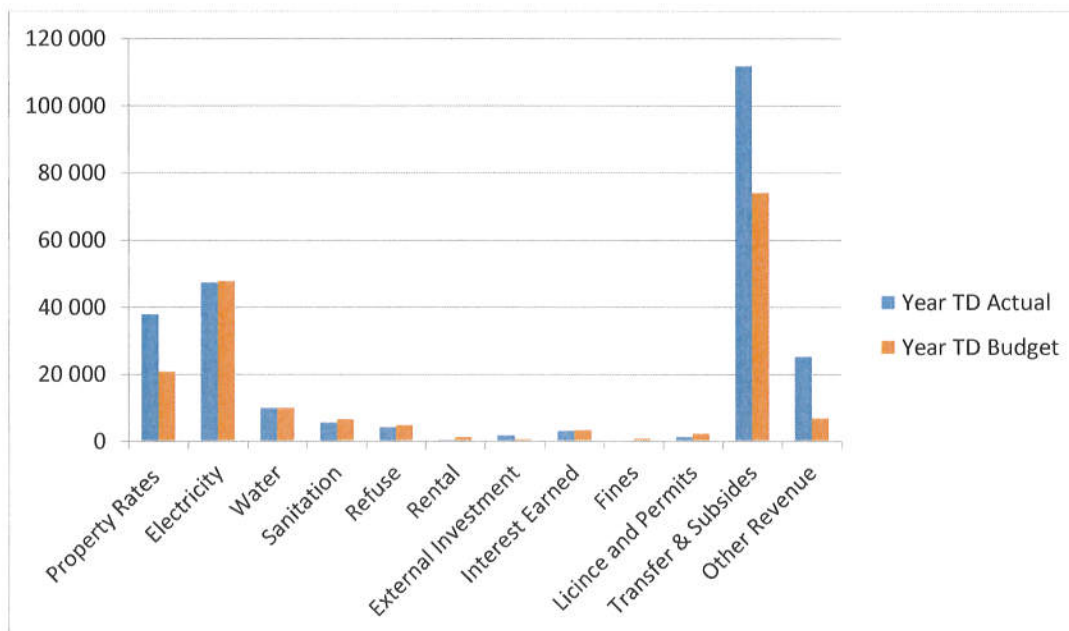
- Employee Related Costs - Favourable variance of R15 904mil. This is as a result of not filling vacant positions mainly due to cash flow constraints. There are still vacant two senior manager positions not filled yet with anticipation that they will be filled by March 2019.
- Debt Impairment – Calculation for impairment is usually done at year end with the Annual Financial Statements. Past year audited figures indicated an amount of R20m. The budget remains unadjusted at R1.3m. It should be noted however that this is an accounting entry and is based on estimate only.
- Depreciation - Calculation for depreciation and asset impairment is usually done at year end with the Annual Financial Statements. The budget remains unadjusted at R43.8m. It should be noted however that this is an accounting entry and is based on estimate only

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- Finance Charges - Negative variance of R1 651 mil. This is linked to Eskom bulk debt as well as DBSA loan.
- Bulk Purchases - Favourable variance of R1 036 mil due to seasonal fluctuation.
- Contracted Services - - Unfavourable variance of R5 749 mil is due to under projection of expenditure. Further expenditure is anticipated as part of the revenue enhancement through data cleansing and debt collection.

CHART 1: Operating Revenue by type

The Following Chart indicate the Operating Revenue



MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

TABLE 3: Monthly Budget Statement: Financial Performance by Vote

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2018/19	Budget Year 2018/19					
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands								
Revenue by Vote	1							
Vote 1 - Executive & Council		-	-	2 028	4 387	3 180	1 207	38.0%
Vote 2 - FINANCE AND ADMINISTRATION		-	-	5 774	73 864	33 036	40 829	123.6%
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	-	1 737	3 261	4 463	(1 201)	-26.9%
Vote 4 - SPORTS & RECREATION		-	-	378	931	6 016	(5 085)	-84.5%
Vote 5 - PUBLIC SAFETY		-	-	166	360	250	110	44.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	-	1 402	4 181	7 283	(3 102)	-42.6%
Vote 7 - ROAD TRANSPORT		-	-	992	3 395	25 450	(22 055)	-86.7%
Vote 8 - ENVIRONMENTAL PROTECTION		-	-	100	221	153	67	43.9%
Vote 9 - ENERGY SOURCES		-	-	31 798	109 501	74 935	34 566	46.1%
Vote 10 - WATER MANAGEMENT		-	-	16 462	40 819	35 137	5 682	16.2%
Vote 11 - WASTE WATER MANAGEMENT		-	-	21 527	35 068	33 891	1 177	3.5%
Vote 12 - WASTE MANAGEMENT		-	-	7 345	18 564	13 922	4 642	33.3%
Vote 13 - OTHER		-	-	-	28	34	(6)	-18.6%
Vote 14 -		-	-	-	-	-	-	
Vote 15 -		-	-	-	-	-	-	
Total Revenue by Vote	2	-	-	89 708	582	237 750	56 832	23.9%
Expenditure by Vote	1							
Vote 1 - Executive & Council		-	-	(451)	6 540	7 088	(548)	-7.7%
Vote 2 - FINANCE AND ADMINISTRATION		-	-	7 172	42 821	55 676	(12 855)	-23.1%
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	-	592	3 186	5 068	(1 883)	-37.1%
Vote 4 - SPORTS & RECREATION		-	-	764	2 814	4 273	(1 460)	-34.2%
Vote 5 - PUBLIC SAFETY		-	-	200	922	1 624	(701)	-43.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	-	1 850	7 212	9 636	(2 425)	-25.2%
Vote 7 - ROAD TRANSPORT		-	-	960	4 560	10 398	(5 838)	-56.1%
Vote 8 - ENVIRONMENTAL PROTECTION		-	-	19	69	96	(27)	-28.5%
Vote 9 - ENERGY SOURCES		-	-	13 136	47 602	47 435	167	0.4%
Vote 10 - WATER MANAGEMENT		-	-	2 873	11 006	14 880	(3 874)	-26.0%
Vote 11 - WASTE WATER MANAGEMENT		-	-	5 525	6 965	7 986	(1 021)	-12.8%
Vote 12 - WASTE MANAGEMENT		-	-	1 263	5 141	6 914	(1 772)	-25.6%
Vote 13 - OTHER		-	-	-	-	23	(23)	-100.0%
Vote 14 -		-	-	-	-	-	-	
Vote 15 -		-	-	-	-	-	-	
Total Expenditure by Vote	2	-	-	33 905	138 836	171 096	(32 261)	-18.9%
Surplus/ (Deficit) for the year	2	-	-	55 804	155 746	66 654	89 092	133.7%

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

TABLE 4: Monthly Budget Statement: Capital Expenditure by Vote

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

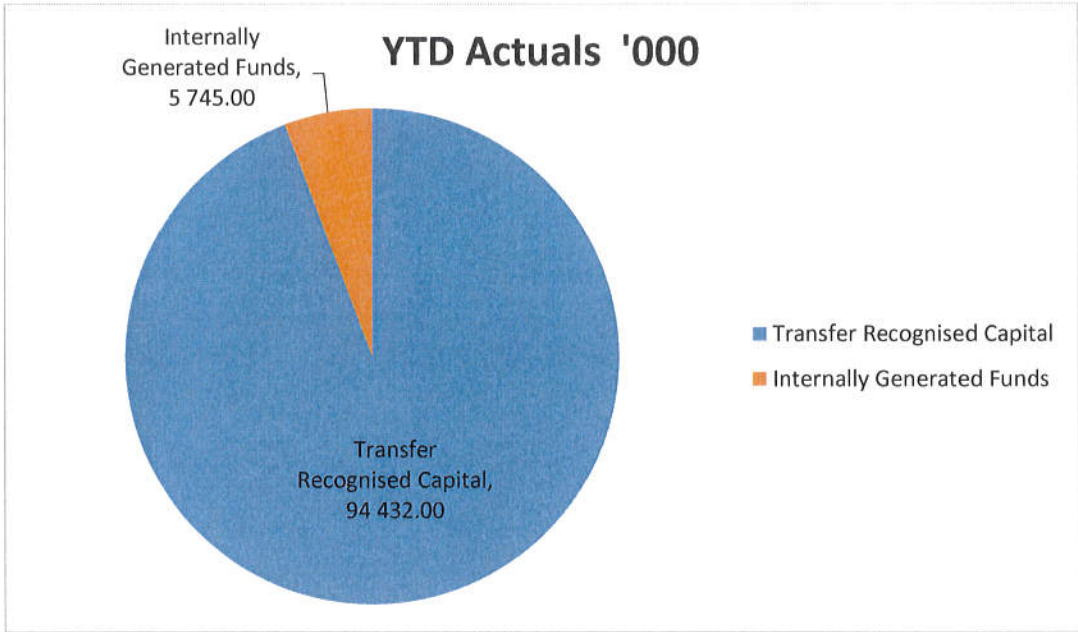
R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
Capital Expenditure - Functional Classification									
<i>Governance and administration</i>		-	2 620	-	-	793	1 310	(517)	-39%
Executive and council		-	-	-	-	-	-	-	
Finance and administration		-	2 620	-	-	793	1 310	(517)	-39%
Internal audit		-	-	-	-	-	-	-	
<i>Community and public safety</i>		-	19 716	-	1 045	1 956	9 858	(7 902)	-80%
Community and social services		-	7 591	-	1 045	1 955	3 796	(1 841)	-48%
Sport and recreation		-	11 840	-	-	1	5 920	(5 919)	-100%
Public safety		-	285	-	-	-	143	(143)	-100%
Housing		-	-	-	-	-	-	-	
Health		-	-	-	-	-	-	-	
<i>Economic and environmental services</i>		-	31 840	-	1 283	9 778	18 777	(8 999)	-48%
Planning and development		-	1 438	-	-	3 976	719	3 257	453%
Road transport		-	30 327	-	1 283	5 802	18 021	(12 219)	-68%
Environmental protection		-	75	-	-	-	38	(38)	-100%
<i>Trading services</i>		-	46 000	-	6 206	46 175	44 110	2 065	5%
Energy sources		-	1 000	-	6 206	29 331	500	28 831	5766%
Water management		-	11 317	-	-	6 578	17 852	(11 274)	-63%
Waste water management		-	33 683	-	-	10 267	25 758	(15 491)	-60%
Waste management		-	-	-	-	-	-	-	
Other		-	-	-	-	-	-	-	
Total Capital Expenditure - Functional Classification	3	-	100 176	-	8 533	58 703	74 055	(15 353)	-21%
Funded by:									
National Government		-	94 432	-	8 533	58 703	74 055	(15 353)	-21%
Provincial Government		-	-	-	-	-	-	-	
District Municipality		-	-	-	-	-	-	-	
Other transfers and grants		-	-	-	-	-	-	-	
Transfers recognised - capital		-	94 432	-	8 533	58 703	74 055	(15 353)	-21%
Public contributions & donations	5	-	-	-	-	-	-	-	
Borrowing	6	-	-	-	-	-	-	-	
Internally generated funds		-	5 745	-	-	-	-	-	
Total Capital Funding		-	100 176	-	8 533	58 703	74 055	(15 353)	-21%

The Capital expenditure report has been prepared on the basis of the format required to be lodged electronically with National Treasury. The actual spending to date is 59% (**R58 703 mil**).

The table above indicates the funding for the capital plan approved for 2018/2019. The approved capital budget is R100 176 mil funded from capital transfers of R 94 432 mil and internally generated funds of R5 745 mil. Negative cashflows may force the municipality to hold back on internally funded CAPEX and adjust the budget accordingly.

CHART 2: CAPITAL EXPENDITURE FINANCING

The Following Chart indicate the Capital Expenditure Financing



MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

TABLE 5: Monthly Capital Expenditure Trend

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06
December

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<u>Monthly expenditure performance trend</u>									
July	-	10 857	-	-		10 857	-		
August	-	10 857	-	7 788	-	21 714	21 714	100.0%	0%
September	-	10 857	-	10 800	10 800	32 571	21 770	66.8%	8%
October	-	10 857	-	9 410	20 210	43 428	23 218	53.5%	16%
November	-	10 857	-	15 664	35 875	54 285	18 410	33.9%	28%
December	-	10 857	-	8 533	44 408	65 142	20 734	31.8%	34%
January	-	10 857	-	-		75 999	-		
February	-	10 857	-	-		86 856	-		
March	-	10 857	-	-		97 713	-		
April	-	10 857	-	-		108 570	-		
May	-	10 857	-	-		119 427	-		
June	-	10 857	-	-		130 284	-		
Total Capital expenditure	-	130 284	-	52 196					

It is clear from the table that July month, which is the very first month of the financial year, less Expenditure is processed against capital plan. However, from the months that follows, monthly Expenditure is very satisfactory, and at this monthly average expenditure, more than 95% capital Spending for the full year will be achieved. In addition, the municipality's culture with regard to Capital procurement has been the three-year programmes linked to the MTREFT. Three-year cycle ended in June 2018 and therefore procurement for the new programmes began in early July through to November 2018. This affected the spending on capital projects, however a catch up plan has been prepared and it is anticipated that expenditure will accelerate throughout the remainder of the financial period.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

TABLE 6: Monthly Budget Statement Cash flow

NC452 Ga-Segonyana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget						
		Audited Outcome	Year 2018/19 Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands	1								
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates		-	37 968	-	1 310	22 943	21 866	1 077	5%
Service charges		-	117 807	-	9 238	59 060	57 015	2 046	4%
Other revenue		-	16 174	-	694	3 935	7 152	(3 217)	-45%
Government - operating		-	166 052	-	47 185	105 329	105 810	(481)	0%
Government - capital		-	94 432	-	-	55 203	80 539	(25 336)	-31%
Interest		-	11 792	-	760	4 917	4 907	10	0%
Dividends		-	-	-	-	-	-	-	
Payments									
Suppliers and employees		-	(359 772)	-	(22 264)	(155 911)	(149 219)	6 692	-4%
Finance charges		-	(5 414)	-	(12)	(54)	(2 557)	(2 503)	98%
Transfers and Grants		-	(50)	-	(9)	(21)	(10)	12	-123%
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	78 988	-	36 901	95 401	125 503	30 102	24%
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE		-	-	-	-	-	-	-	
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	
Decrease (increase) other non-current receivables		-	62 019	-	-	-	-	-	
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	
Payments									
Capital assets		-	(100 176)	-	(7 268)	(66 990)	(54 505)	12 485	-23%
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(38 157)	-	(7 268)	(66 990)	(54 505)	12 485	-23%
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		-	-	-	-	-	-	-	
Borrowing long term/refinancing		-	-	-	-	-	-	-	
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	
Payments									
Repayment of borrowing		-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
NET INCREASE/ (DECREASE) IN CASH HELD		-	36 281	-	28 838	27 535	66 594		
Cash/cash equivalents at beginning:		-	2 606	-		11 063	2 606		
Cash/cash equivalents at month/year end:		-	38 887	-		38 599	69 200		

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

The Cash flow statement report for the period ending 31 December 2018 indicates a closing balance (cash and cash equivalents) of **R38 598million** which comprises of the following:

- Bank balance and cash R4 818million (Main Acc)
- Bank balance and cash R8 589million (Money on Call Acc)
- Bank balance and cash R25 187million (TOA Acc)
- Bank balance and cash R0 000million (TTS Acc)

Ratepayers and other reflect a year to date amount of **R85 938 million (R0 095 million Unfavourable variance)** compared to a year to date target of **R86 032 million).**

Operating grants and subsidies show a year to date amount of **R105 329 mil** compared to a year to date target of **R105 810 million (R0 481 mil Unfavourable variance)** and

Capital grants and subsidies show a year to date amount of **R55 203 million** compared to a year to date target of **R80 539 million (R25 336 million Unfavourable variance)**

With regard to payments:

Suppliers and employee payments indicate a year to date amount of **R155 911 million (R6 692 million Unfavourable variance)** compared to a target of **R149 219 million** due to over spending during the period.

Capital payments indicate a year to date amount of **R66 990 million (R12 485 million Unfavourable variance)** compared to a target of **R54 505 million** due to over spending during the period.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

TABLE 7: Debtors Age Analysis

NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2018/19								Total
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	
R thousands										
Debtors Age Analysis By Income Source										
Trade and Other Receivables from Exchange Transactions - Water	1200	1 815	921	1 181	(194)	463	171	1 241	2 875	8 474
Trade and Other Receivables from Exchange Transactions - Electricity	1300	4 164	1 416	1 050	324	356	296	799	2 137	10 542
Receivables from Non-exchange Transactions - Property Rates	1400	1 345	659	622	341	249	14 033	439	19 864	37 552
Receivables from Exchange Transactions - Waste Water Management	1500	922	652	499	42	766	325	1 577	13 339	18 120
Receivables from Exchange Transactions - Waste Management	1600	606	415	341	297	270	243	968	8 932	12 072
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	547	542	527	520	431	420	2 111	11 509	16 667
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-
Other	1900	748	596	303	(73)	114	(192)	332	9 143	10 973
Total By Income Source	2000	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400
2017/18 - totals only										-
Debtors Age Analysis By Customer Group										
Organs of State	2200	1 156	582	564	237	293	(66)	838	12 128	15 731
Commercial	2300	5 413	1 874	2 001	(701)	815	1 743	1 026	5 685	17 855
Households	2400	3 335	2 570	1 807	1 621	1 431	7 521	5 169	45 976	69 431
Other	2500	245	174	153	100	110	6 098	434	4 069	11 383
Total By Customer Group	2600	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400

The debtors report has been prepared on the basis of the format required to be lodged electronically with National Treasury. This format provides an extended aged analysis, as well as an aged analysis by debtor type. The summary report indicates that:

Total outstanding debtors as at 31 December 2018 amounts to R114 400mil (Government: R15 731mil, Business: R17 855mil, Households: R69 431 mil and Other: R11 383mil).

CHART 3: DEBTORS PER CUSTOMER GROUP

The following chart indicates the outstanding debtors per customer group:

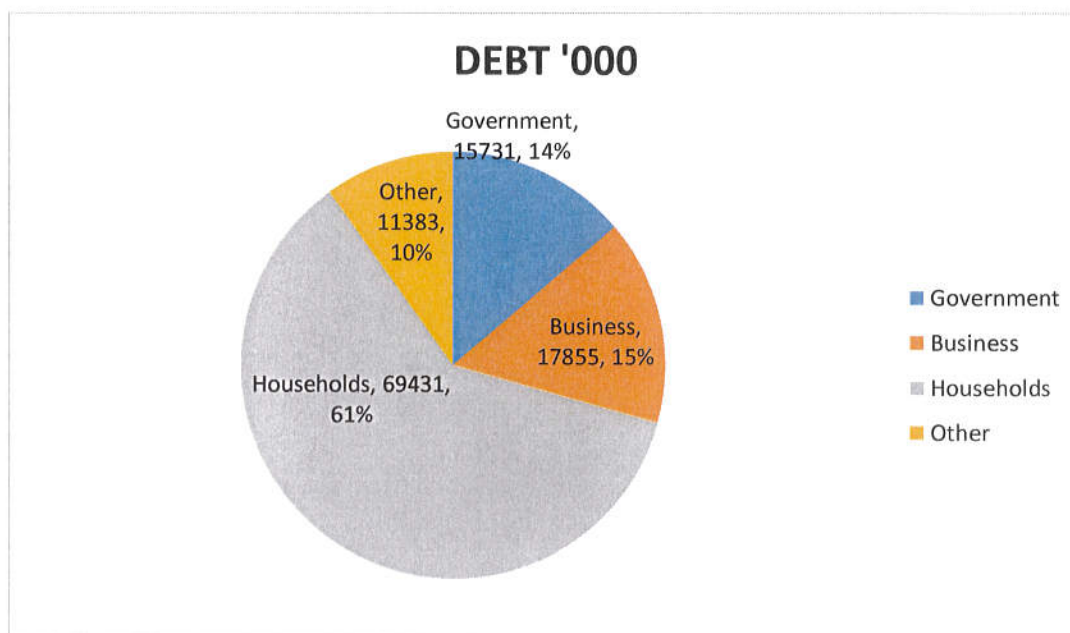
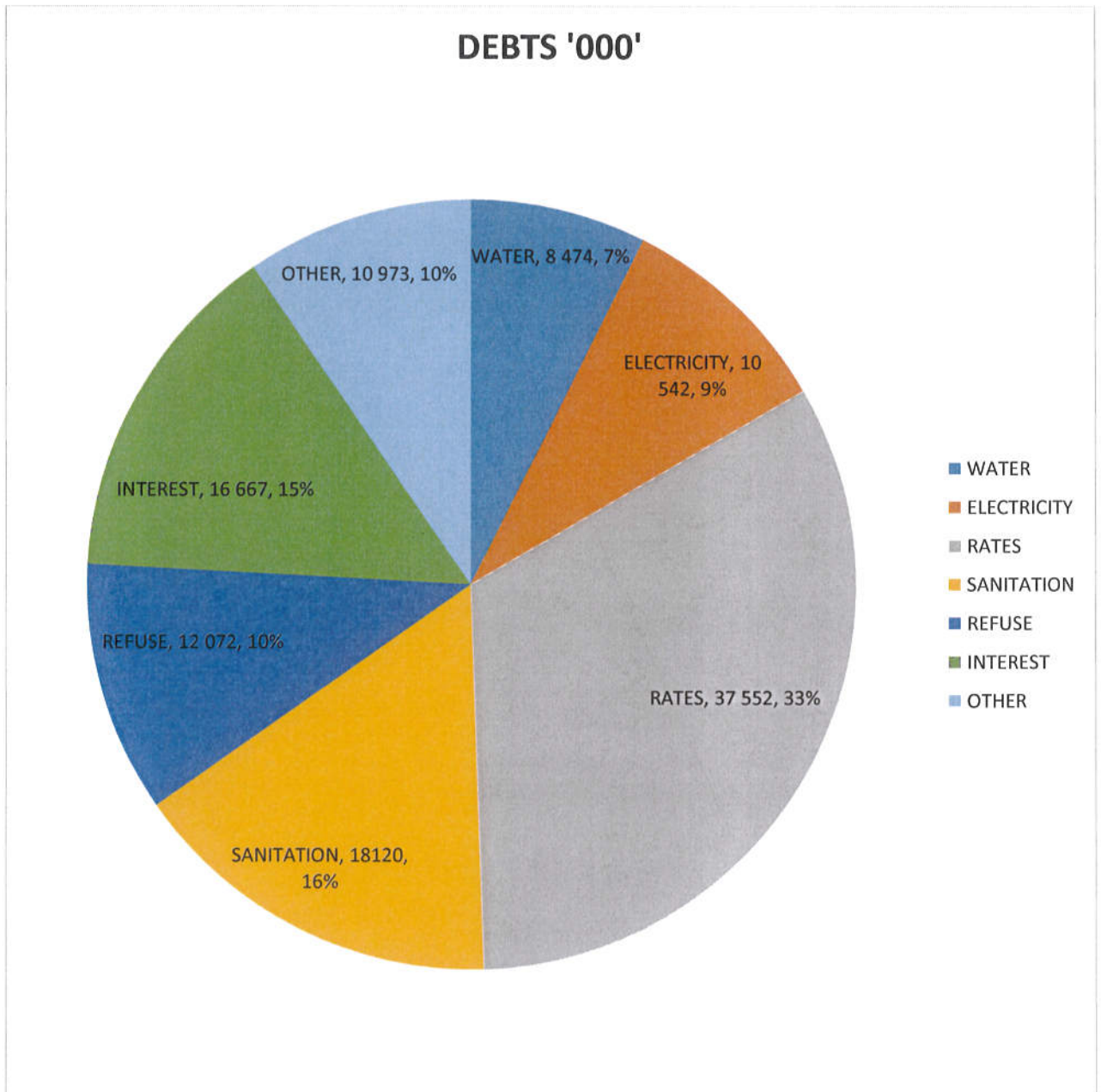


CHART 4: DEBTORS PER INCOME SOURCE

The following chart indicates the outstanding debtors by income source:



5. FINANCIAL IMPLICATIONS

The report for the quarter ending 31 December 2018 indicates various financial risks which will also require monitoring in the new financial year:

- Achievement of the operating expenditure and revenue budget;
- Achievement of the capital expenditure budget
- Cash Flow Monitoring

Achievement of the operating expenditure and revenue budget;

As at the end of December 2018 the operating revenue (excluding capital grants) and expenditure actual represented **64.99%** and **38.39%**, respectively of the annual budget, **against a benchmark of 50%**.- a variance of **14.99%** (Favourable) and **11.61%** (Favourable) respectively, when compared to the target of **50%**. However, considering the under spending on operating expenditure and the equitable share received in advance, expenditure has to be restrained to ensure a positive cash flow. The following identified risk factors were noted, which requires to be monitored and mitigated closely.

Items below are issues of revenue and expenditure that needs attention to improve the financial performance.

Revenue:

1. Utilization of municipal rental facilities and/or lack of management thereof.
2. Lack of management on sale of stands
3. Collection on Traffic Fines

Expenditure:

1. Management of the overtime costs – 103% of the approved budget against a target of 50% for the mid-year, across all directorates in relation to the budgeted amount, should be reduced.

6. RECOMMENDATIONS

After careful consideration of evidence and information revealed in this report, it is recommended that the approved budget for 2018/19 financial year be adjusted in order to align the budget targets closer to the actual spending and also to correct the data strings.

7. CONCLUSION

The mid-year budget and performance assessment indicate that:

- a) An adjustment budget for 2018/19 will be required, and this must be approved by Council by no later than 28 February 2019
- b) That the Report be submitted to both National and Provincial Treasury.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

ANNEXURE A

**NC452 Ga-Segonyana - Table C1 Monthly Budget Statement Summary - M06
December**

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	44 668	-	1 450	37 936	20 690	17 246	83%	-
Service charges	-	138 597	-	11 985	67 105	69 109	(2 004)	-3%	-
Investment revenue	-	2 992	-	210	1 846	582	1 263	217%	-
Transfers and subsidies	-	166 052	-	54 400	111 785	73 985	37 801	51%	-
Other own revenue	-	30 581	-	1 243	30 173	14 210	15 963	112%	-
Total Revenue (excluding capital transfers and contributions)	-	382 890	-	69 289	248 845	178 576	70 269	39%	-
Employee costs	-	126 395	-	9 578	43 453	59 357	(15 904)	-27%	-
Remuneration of Councillors	-	9 524	-	(768)	4 456	3 348	1 107	33%	-
Depreciation & asset impairment	-	43 875	-	-	-	19 169	(19 169)	100%	-
Finance charges	-	5 414	-	1 492	3 723	2 072	1 651	80%	-
Materials and bulk purchases	-	113 364	-	14 247	53 447	60 097	(6 650)	-11%	-
Transfers and subsidies	-	50	-	12	22	25	(3)	-12%	-
Other expenditure	-	82 824	-	11 151	41 368	30 148	11 220	37%	-
Total Expenditure	-	381 446	-	35 712	146 468	174 215	(27 747)	-16%	-
Surplus/(Deficit)	-	1 443	-	33 577	102 376	4 361	98 016	2248%	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	94 432	-	22 227	53 370	4 522	48 848	1080%	-
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	95 875	-	55 804	155 746	8 883	146 863	1653%	-
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	95 875	-	55 804	155 746	8 883	146 863	1653%	-
Capital expenditure & funds sources									
Capital expenditure	-	99 956	-	7 251	93 465	49 978	43 487	87%	-
Capital transfers recognised	-	94 432	-	8 533	58 703	74 055	(15 353)	-21%	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	5 745	-	-	-	-	-	-	-
Total sources of capital funds	-	100 176	-	8 533	58 703	74 055	(15 353)	-21%	-
Financial position									
Total current assets	-	142 866	-		176 739				-
Total non current assets	-	1 288 733	-		1 403 764				-
Total current liabilities	-	67 382	-		63 068				-
Total non current liabilities	-	52 151	-		29 352				-
Community wealth/Equity	-	1 312 067	-		130				-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Cash flows									
Net cash from (used) operating	-	78 988	-	36 901	95 401	125 503	30 102	24%	(177 064)
Net cash from (used) investing	-	(38 157)	-	(7 268)	(66 990)	(54 505)	12 485	-23%	151
Net cash from (used) financing	-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%	(28 224)
Cash/cash equivalents at the month/year end	-	38 887	-	-	38 599	69 200	30 602	44%	(194 074)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400
Creditors Age Analysis									
Total Creditors	-	6 259	-	39 296	-	-	-	-	45 554

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2018/19		Budget Year 2018/19				
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands								
Revenue by Vote	1							
Vote 1 - Executive & Council		-	-	2 028	4 387	3 180	1 207	38.0%
Vote 2 - FINANCE AND ADMINISTRATION		-	-	5 774	73 864	33 036	40 829	123.6%
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	-	1 737	3 261	4 463	(1 201)	-26.9%
Vote 4 - SPORTS & RECREATION		-	-	378	931	6 016	(5 085)	-84.5%
Vote 5 - PUBLIC SAFETY		-	-	166	360	250	110	44.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	-	1 402	4 181	7 283	(3 102)	-42.6%
Vote 7 - ROAD TRANSPORT		-	-	992	3 395	25 450	(22 055)	-86.7%
Vote 8 - ENVIRONMENTAL PROTECTION		-	-	100	221	153	67	43.9%
Vote 9 - ENERGY SOURCES		-	-	31 798	109 501	74 935	34 566	46.1%
Vote 10 - WATER MANAGEMENT		-	-	16 462	40 819	35 137	5 682	16.2%
Vote 11 - WASTE WATER MANAGEMENT		-	-	21 527	35 068	33 891	1 177	3.5%
Vote 12 - WASTE MANAGEMENT		-	-	7 345	18 564	13 922	4 642	33.3%
Vote 13 - OTHER		-	-	-	28	34	(6)	-18.6%
Vote 14 -		-	-	-	-	-	-	
Vote 15 -		-	-	-	-	-	-	
Total Revenue by Vote	2	-	-	89 708	294 582	237 750	56 832	23.9%
Expenditure by Vote	1							
Vote 1 - Executive & Council		-	-	(451)	6 540	7 088	(548)	-7.7%
Vote 2 - FINANCE AND ADMINISTRATION		-	-	7 172	42 821	55 676	(12 855)	-23.1%
Vote 3 - COMMUNITY AND SOCIAL SERVICES		-	-	592	3 186	5 068	(1 883)	-37.1%
Vote 4 - SPORTS & RECREATION		-	-	764	2 814	4 273	(1 460)	-34.2%
Vote 5 - PUBLIC SAFETY		-	-	200	922	1 624	(701)	-43.2%
Vote 6 - PLANNING AND DEVELOPMENT		-	-	1 850	7 212	9 636	(2 425)	-25.2%
Vote 7 - ROAD TRANSPORT		-	-	960	4 560	10 398	(5 838)	-56.1%
Vote 8 - ENVIRONMENTAL PROTECTION		-	-	19	69	96	(27)	-28.5%
Vote 9 - ENERGY SOURCES		-	-	13 136	47 602	47 435	167	0.4%
Vote 10 - WATER MANAGEMENT		-	-	2 873	11 006	14 880	(3 874)	-26.0%
Vote 11 - WASTE WATER MANAGEMENT		-	-	5 525	6 965	7 986	(1 021)	-12.8%
Vote 12 - WASTE MANAGEMENT		-	-	1 263	5 141	6 914	(1 772)	-25.6%
Vote 13 - OTHER		-	-	-	-	23	(23)	-100.0%
Vote 14 -		-	-	-	-	-	-	
Vote 15 -		-	-	-	-	-	-	
Total Expenditure by Vote	2	-	-	33 905	138 836	171 096	(32 261)	-18.9%
Surplus/ (Deficit) for the year	2	-	-	55 804	155 746	66 654	89 092	133.7%

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2018/19	Budget Year 2018/19				
		Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands							
Revenue By Source							
Property rates		44 668	1 450	37 936	20 690	17 246	83%
Service charges - electricity revenue		99 852	8 367	47 319	47 824	(505)	-1%
Service charges - water revenue		23 958	1 936	9 944	9 938	7	0%
Service charges - sanitation revenue		6 943	988	5 663	6 541	(879)	-13%
Service charges - refuse revenue		7 845	694	4 180	4 807	(627)	-13%
Service charges - other		-	-	-	-	-	
Rental of facilities and equipment		765	96	351	1 168	(817)	-70%
Interest earned - external investments		2 992	210	1 846	582	1 263	217%
Interest earned - outstanding debtors		8 800	550	3 071	3 283	(212)	-6%
Dividends received		-	-	-	-	-	
Fines, penalties and forfeits		7 009	66	189	682	(493)	-72%
Licences and permits		5 728	240	1 290	2 228	(938)	-42%
Agency services		-	-	-	-	-	
Transfers and subsidies		166 052	54 400	111 785	73 985	37 801	51%
Other revenue		8 279	292	25 272	6 849	18 423	269%
Gains on disposal of PPE		-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		382 890	69 289	248 845	178 576	70 269	39%
Expenditure By Type							
Employee related costs		126 395	9 578	43 453	59 357	(15 904)	-27%
Remuneration of councillors		9 524	(768)	4 456	3 348	1 107	33%
Debt impairment		1 035	-	9	284	(275)	-97%
Depreciation & asset impairment		43 875	-	-	19 169	(19 169)	-100%
Finance charges		5 414	1 492	3 723	2 072	1 651	80%
Bulk purchases		105 073	13 823	50 912	51 948	(1 036)	-2%
Other materials		8 292	424	2 535	8 149	(5 614)	-69%
Contracted services		42 452	6 949	22 023	16 274	5 749	35%
Transfers and subsidies		50	12	22	25	(3)	-12%
Other expenditure		39 337	4 202	19 336	13 589	5 747	42%
Loss on disposal of PPE		-	-	-	-	-	
Total Expenditure		381 446	35 712	146 468	174 215	(27 747)	-16%
Surplus/(Deficit)		1 443	33 577	102 376	4 361	98 016	0
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		94 432	22 227	53 370	4 522	48 848	0
		-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		95 875	55 804	155 746	8 883		
Taxation		-	-	-	-	-	
Surplus/(Deficit) after taxation		95 875	55 804	155 746	8 883		
Attributable to minorities		-	-	-	-		
Surplus/(Deficit) attributable to municipality		95 875	55 804	155 746	8 883		
Share of surplus/ (deficit) of associate		-	-	-	-		
Surplus/ (Deficit) for the year		95 875	55 804	155 746	8 883		

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

R thousands	1	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
Capital Expenditure - Functional Classification									
<i>Governance and administration</i>									
Executive and council		-	2 620	-	-	793	1 310	(517)	-39%
Finance and administration		-	2 620	-	-	793	1 310	(517)	-39%
Internal audit		-	-	-	-	-	-	-	
<i>Community and public safety</i>									
Community and social services		-	19 716	-	1 045	1 956	9 858	(7 902)	-80%
Sport and recreation		-	7 591	-	1 045	1 955	3 796	(1 841)	-48%
Public safety		-	11 840	-	-	1	5 920	(5 919)	-100%
Housing		-	285	-	-	-	143	(143)	-100%
Health		-	-	-	-	-	-	-	
<i>Economic and environmental services</i>									
Planning and development		-	31 840	-	1 283	9 778	18 777	(8 999)	-48%
Road transport		-	1 438	-	-	3 976	719	3 257	453%
Environmental protection		-	30 327	-	1 283	5 802	18 021	(12 219)	-68%
		-	75	-	-	-	38	(38)	-100%
<i>Trading services</i>									
Energy sources		-	46 000	-	6 206	46 175	44 110	2 065	5%
Water management		-	1 000	-	6 206	29 331	500	28 831	5766%
Waste water management		-	11 317	-	-	6 578	17 852	(11 274)	-63%
Waste management		-	33 683	-	-	10 267	25 758	(15 491)	-60%
Other		-	-	-	-	-	-	-	
Total Capital Expenditure - Functional Classification	3	-	100 176	-	8 533	58 703	74 055	(15 353)	-21%
Funded by:									
National Government		-	94 432	-	8 533	58 703	74 055	(15 353)	-21%
Provincial Government		-	-	-	-	-	-	-	
District Municipality		-	-	-	-	-	-	-	
Other transfers and grants		-	-	-	-	-	-	-	
Transfers recognised - capital		-	94 432	-	8 533	58 703	74 055	(15 353)	-21%
Public contributions & donations	5	-	-	-	-	-	-	-	
Borrowing	6	-	-	-	-	-	-	-	
Internally generated funds		-	5 745	-	-	-	-	-	
Total Capital Funding		-	100 176	-	8 533	58 703	74 055	(15 353)	-21%

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		-	38 887	-	(105 225)	-
Call investment deposits		-	-	-	107 705	-
Consumer debtors		-	28 606	-	9 974	-
Other debtors		-	42 325	-	162 445	-
Current portion of long-term receivables		-	-	-	-	-
Inventory		-	33 048	-	1 839	-
Total current assets		-	142 866	-	176 739	-
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		-	-	-	-	-
Investment property		-	6 961	-	85 775	-
Investments in Associate		-	-	-	-	-
Property, plant and equipment		-	1 279 413	-	1 316 313	-
Agricultural		-	-	-	-	-
Biological assets		-	-	-	-	-
Intangible assets		-	703	-	1 676	-
Other non-current assets		-	1 656	-	-	-
Total non current assets		-	1 288 733	-	1 403 764	-
TOTAL ASSETS		-	1 431 600	-	1 580 503	-
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		-	5 948	-	-	-
Consumer deposits		-	3 781	-	481	-
Trade and other payables		-	54 657	-	39 443	-
Provisions		-	2 997	-	23 144	-
Total current liabilities		-	67 382	-	63 068	-
Non current liabilities						
Borrowing		-	16 868	-	24 482	-
Provisions		-	35 282	-	4 870	-
Total non current liabilities		-	52 151	-	29 352	-
TOTAL LIABILITIES		-	119 533	-	92 420	-
NET ASSETS	2	-	1 312 067	-	1 488 083	-
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		-	1 312 067	-	1 554 606	-
Reserves		-	-	-	66 524	-
TOTAL COMMUNITY WEALTH/EQUITY	2	-	1 312 067	-	1 621 130	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2017/18	Budget Year 2018/19						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands	1								
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates		-	37 968	-	1 310	22 943	21 866	1 077	5%
Service charges		-	117 807	-	9 238	59 060	57 015	2 046	4%
Other revenue		-	16 174	-	694	3 935	7 152	(3 217)	-45%
Government - operating		-	166 052	-	47 185	105 329	105 810	(481)	0%
Government - capital		-	94 432	-	-	55 203	80 539	(25 336)	-31%
Interest		-	11 792	-	760	4 917	4 907	10	0%
Dividends		-	-	-	-	-	-	-	
Payments									
Suppliers and employees		-	(359 772)	-	(22 264)	(155 911)	(149 219)	6 692	-4%
Finance charges		-	(5 414)	-	(12)	(54)	(2 557)	(2 503)	98%
Transfers and Grants		-	(50)	-	(9)	(21)	(10)	12	-123%
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	78 988	-	36 901	95 401	125 503	30 102	24%
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE		-	-	-	-	-	-	-	
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	
Decrease (increase) other non-current receivables		-	62 019	-	-	-	-	-	
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	
Payments									
Capital assets		-	(100 176)	-	(7 268)	(66 990)	(54 505)	12 485	-23%
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(38 157)	-	(7 268)	(66 990)	(54 505)	12 485	-23%
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		-	-	-	-	-	-	-	
Borrowing long term/refinancing		-	-	-	-	-	-	-	
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	
Payments									
Repayment of borrowing		-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(4 550)	-	(795)	(876)	(4 403)	(3 528)	80%
NET INCREASE/ (DECREASE) IN CASH HELD									
Cash/cash equivalents at beginning:		-	2 606	-	28 838	27 535	2 606		
Cash/cash equivalents at month/year end:		-	38 887	-	28 838	38 599	69 200		

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NC452 Ga-Segonyana - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description	NT Code	Budget Year 2018/19								Total
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	-	-	-	36 136	-	-	-	-	36 136
Bulk Water	0200	-	6 259	-	-	-	-	-	-	6 259
PAYE deductions	0300	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	-	-	-	3 160	-	-	-	-	3 160
Auditor General	0800	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	-	6 259	-	39 296	-	-	-	-	45 554

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NC452 Ga-Segonyana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2018/19									Total	Total over 90 days
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr			
thousands												
Debtors Age Analysis By Income Source												
Trade and Other Receivables from Exchange Transactions - Water	1200	1 815	921	1 181	(194)	463	171	1 241	2 875	8 474	4 556	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	4 164	1 416	1 050	324	356	296	799	2 137	10 542	3 912	
Receivables from Non-exchange Transactions - Property Rates	1400	1 345	659	622	341	249	14 033	439	19 864	37 552	34 926	
Receivables from Exchange Transactions - Waste Water Management	1500	922	652	499	42	766	325	1 577	13 339	18 120	16 048	
Receivables from Exchange Transactions - Waste Management	1600	606	415	341	297	270	243	968	8 932	12 072	10 710	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	547	542	527	520	431	420	2 111	11 569	16 667	15 051	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	
Other	1900	748	596	303	(73)	114	(192)	332	9 143	10 973	9 325	
Total By Income Source	2000	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400	94 528	
2017/18 - totals only												
Debtors Age Analysis By Customer Group												
Organs of State	2200	1 156	582	564	237	293	(66)	838	12 128	15 731	13 430	
Commercial	2300	5 413	1 874	2 001	(701)	815	1 743	1 026	5 685	17 855	8 588	
Households	2400	3 335	2 570	1 807	1 821	1 431	7 521	5 169	45 976	69 431	61 719	
Other	2500	245	174	153	100	110	6 098	434	4 069	11 383	10 811	
Total By Customer Group	2600	10 148	5 199	4 525	1 257	2 649	15 296	7 467	67 858	114 400	94 528	

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NC452 Ga-Segonyana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2017/18	Budget Year 2018/19						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands									
RECEIPTS:	1,2								
-									
Operating Transfers and Grants									
National Government:		-	160 471	-	47 185	104 519	104 519	-	
Local Government Equitable Share		-	142 895	-	47 185	102 054	102 054	-	
Finance Management		-	2 215	-	-	2 215	2 215	-	
EPWP Incentive		-	1 000	-	-	250	250	-	
	3	-	14 361	-	-	-	-	-	
		-	-	-	-	-	-	-	
Other transfers and grants [insert description]		-	-	-	-	-	-	-	
Provincial Government:		-	1 821	-	-	811	811	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Sport and Recreation	4	-	1 821	-	-	811	811	-	
Other transfers and grants [insert description]		-	-	-	-	-	-	-	
District Municipality:		-	-	-	-	-	-	-	
[insert description]		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Other grant providers:		-	9 260	-	-	-	4 630	(4 630)	-100.0%
[insert description]		-	9 260	-	-	-	4 630	(4 630)	-100.0%
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Total Operating Transfers and Grants	5	-	171 552	-	47 185	105 330	109 960	(4 630)	-4.2%
Capital Transfers and Grants									
National Government:		-	94 432	-	-	55 203	55 203	-	
Municipal Infrastructure Grant (MIG)		-	48 432	-	-	33 203	33 203	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Water Services Operating Subsidy		-	45 000	-	-	21 000	21 000	-	
		-	-	-	-	-	-	-	

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Integrated National Electrification Programme		-	1 000	-	-	1 000	1 000	-	
		-	-	-	-	-	-	-	
Other capital transfers <i>[insert description]</i>		-	-	-	-	-	-	-	
Provincial Government:		-	-	-	-	-	-	-	
<i>[insert description]</i>		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
District Municipality:		-	-	-	-	-	-	-	
<i>[insert description]</i>		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Other grant providers:		-	-	-	-	-	-	-	
<i>[insert description]</i>		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	
Total Capital Transfers and Grants	5	-	94 432	-	-	55 203	55 203	-	
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	265 984	-	47 185	160 532	165 162	(4 630)	-2.8%

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2017/18	Budget Year 2018/19				
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget
R thousands							
EXPENDITURE							
Operating expenditure of Transfers and Grants							
National Government:		-	159 471	-	48 482	104 759	104 759
Local Government Equitable Share			141 895		47 185	102 054	102 054
Finance Management			2 215		1 107	1 436	1 436
EPWP Incentive			1 000		43	305	305
Other transfers and grants [insert description]			14 361		147	965	965
Provincial Government:		-	1 821	-	158	399	399
Sport and Recreation			1 821		158	399	399
Other transfers and grants [insert description]							
District Municipality:		-	-	-	-	-	-
[insert description]							
Other grant providers:		-	-	-	-	-	-
[insert description]							
Total operating expenditure of Transfers and Grants:		-	161 292	-	48 640	105 158	105 158
Capital expenditure of Transfers and Grants							
National Government:		-	94 432	-	14 405	59 754	59 754
Municipal Infrastructure Grant (MIG)			48 432		7 268	15 304	15 304
Water Services Operating Subsidy			45 000			17 509	17 509
Integrated National Electrification Programme			1 000		7 137	26 940	26 940
Other capital transfers [insert description]							
Provincial Government:		-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-

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Total capital expenditure of Transfers and Grants		-	94 432	-	14 405	59 754	59 754
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	255 724	-	63 044	164 912	164 912

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2017/18	Budget Year 2018/19						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands		A	B	C					
Councillors (Political Office Bearers plus Other)	1								
Basic Salaries and Wages		–	6 752	–	(354)	3 504	3 376	128	4%
Pension and UIF Contributions		–	846	–	–	–	423	(423)	-100%
Medical Aid Contributions		–	163	–	–	–	81	(81)	-100%
Motor Vehicle Allowance		–	528	–	(45)	272	264	7	3%
Cellphone Allowance		–	1 135	–	(368)	680	571	109	19%
Housing Allowances		–	–	–	–	–	–	–	–
Other benefits and allowances		–	100	–	–	–	46	(46)	-100%
Sub Total - Councillors		–	9 524	–	(768)	4 456	4 762	(306)	-6%
% increase	4		#DIV/0!						
Senior Managers of the Municipality	3								
Basic Salaries and Wages		–	5 163	–	481	578	1 545	(967)	-63%
Pension and UIF Contributions		–	30	–	–	–	–	–	–
Medical Aid Contributions		–	–	–	–	–	–	–	–
Overtime		–	–	–	–	–	–	–	–
Performance Bonus		–	–	–	–	–	–	–	–
Motor Vehicle Allowance		–	695	–	(429)	279	264	15	6%
Cellphone Allowance		–	96	–	3	27	30	(3)	-10%
Housing Allowances		–	–	–	–	–	–	–	–
Other benefits and allowances		–	1	–	–	–	–	–	–
Payments in lieu of leave		–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–
Post-retirement benefit obligations	2	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		–	5 984	–	56	884	1 839	(955)	-52%
% increase	4		#DIV/0!						
Other Municipal Staff									
Basic Salaries and Wages		–	86 198	–	6 584	30 072	47 120	(17 048)	-36%
Pension and UIF Contributions		–	14 070	–	914	4 499	6 924	(2 425)	-35%
Medical Aid Contributions		–	6 080	–	518	2 578	3 229	(651)	-20%
Overtime		–	1 976	–	388	2 038	1 030	1 008	98%
Performance Bonus		–	–	–	162	215	224	(9)	-4%
Motor Vehicle Allowance		–	2 737	–	204	1 090	1 368	(278)	-20%
Cellphone Allowance		–	355	–	24	121	161	(40)	-25%
Housing Allowances		–	3 800	–	272	1 372	2 050	(679)	-33%

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Other benefits and allowances		-	3 417	-	161	947	850	97	11%
Payments in lieu of leave		-	-	-	-	134	-	134	#DIV/0!
Long service awards		-	78	-	18	120	68	52	76%
Post-retirement benefit obligations	2	-	1 700	-	276	(619)	1 550	(2 169)	-140%
Sub Total - Other Municipal Staff		-	120 410	-	9 522	42 568	64 575	(22 007)	-34%
% increase	4		#DIV/0!						
Total Parent Municipality		-	135 919	-	8 810	47 908	71 176	(23 268)	-33%
Unpaid salary, allowances & benefits in arrears:			#DIV/0!						
Board Members of Entities									
Basic Salaries and Wages		-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	
Motor Vehicle Allowance		-	-	-	-	-	-	-	
Cellphone Allowance		-	-	-	-	-	-	-	
Housing Allowances		-	-	-	-	-	-	-	
Other benefits and allowances		-	-	-	-	-	-	-	
Board Fees		-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	
Post-retirement benefit obligations		-	-	-	-	-	-	-	
Sub Total - Board Members of Entities	2	-	-	-	-	-	-	-	
% increase	4								
Senior Managers of Entities									
Basic Salaries and Wages		-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	
Performance Bonus		-	-	-	-	-	-	-	
Motor Vehicle Allowance		-	-	-	-	-	-	-	
Cellphone Allowance		-	-	-	-	-	-	-	
Housing Allowances		-	-	-	-	-	-	-	
Other benefits and allowances		-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	
Post-retirement benefit obligations		-	-	-	-	-	-	-	
Sub Total - Senior Managers of Entities	2	-	-	-	-	-	-	-	
% increase	4								
Other Staff of Entities									
Basic Salaries and Wages		-	-	-	-	-	-	-	
Pension and UIF Contributions		-	-	-	-	-	-	-	
Medical Aid Contributions		-	-	-	-	-	-	-	
Overtime		-	-	-	-	-	-	-	

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Performance Bonus		-	-	-	-	-	-	-	
Motor Vehicle Allowance		-	-	-	-	-	-	-	
Cellphone Allowance		-	-	-	-	-	-	-	
Housing Allowances		-	-	-	-	-	-	-	
Other benefits and allowances		-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	
Long service awards		-	-	-	-	-	-	-	
Post-retirement benefit obligations		-	-	-	-	-	-	-	
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	
% increase	4								
Total Municipal Entities		-	-	-	-	-	-	-	
TOTAL SALARY, ALLOWANCES & BENEFITS		-	135 919	-	8 810	47 908	71 176	(23 268)	-33%
% increase	4		#DIV/0 !						
TOTAL MANAGERS AND STAFF		-	126 395	-	9 578	43 453	66 414	(22 961)	-35%

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December

Description	Ref	Budget Year 2018/19												2018/19 Medi Revenue & Ex Framework
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2018/19
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget	
R thousands	1													
Cash Receipts By Source														
Property rates		5 858	4 727	4 937	3 378	2 732	1 310	-	-	-	-	-	15 025	37 968
Service charges - electricity revenue		8 173	7 194	6 355	7 731	6 231	7 376	-	-	-	-	-	41 814	84 874
Service charges - water revenue		1 630	1 391	1 281	1 495	2 005	1 039	-	-	-	-	-	11 522	20 364
Service charges - sanitation revenue		849	785	705	745	831	488	-	-	-	-	-	1 498	5 901
Service charges - refuse		510	444	473	457	536	335	-	-	-	-	-	3 912	6 668
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		64	41	5	70	75	96	-	-	-	-	-	415	765
Interest earned - external investments		249	502	393	276	216	210	-	-	-	-	-	1 146	2 992
Interest earned - outstanding debtors		452	455	564	533	518	550	-	-	-	-	-	5 729	8 800
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		23	10	23	19	38	66	-	-	-	-	-	1 224	1 402
Licences and permits		220	172	226	111	322	240	-	-	-	-	-	4 437	5 728
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operating		54 869	2 465	-	-	811	47 185	-	-	-	-	-	60 723	166 052
Other revenue		579	296	(4)	288	665	292	-	-	-	-	-	6 162	8 279
Cash Receipts by Source		73 476	18 482	14 957	15 103	14 981	59 186	-	-	-	-	-	153 608	349 793
Other Cash Flows by Source														
Transfer receipts - capital		40 703	-	-	14 500	-	-	-	-	-	-	-	39 229	94 432
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	62 019	62 019
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		114 179	18 482	14 957	29 603	14 981	59 186	-	-	-	-	-	254 856	506 244

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Cash Payments by Type													
Employee related costs	7 800	7 472	8 839	8 646	7 146	7 927	-	-	-	-	-	78 564	126 395
Remuneration of councillors	737	534	534	729	728	768	-	-	-	-	-	5 494	9 524
Interest paid	9	9	9	9	8	9	-	-	-	-	-	5 360	5 414
Bulk purchases - Electricity	10 871	12 248	12 214	6 805	7 735	7 813	-	-	-	-	-	22 575	80 261
Bulk purchases - Water & Sewer	10 000	-	-	5 559	-	2 366	-	-	-	-	-	6 886	24 811
Other materials	110	155	783	674	188	371	-	-	-	-	-	6 010	8 292
Contracted services	2 840	1 823	3 572	4 736	2 066	1 588	-	-	-	-	-	25 827	42 452
Grants and subsidies paid - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other	1	5	2	2	1	12	-	-	-	-	-	28	50
General expenses	1 152	4 126	4 176	2 101	3 572	1 431	-	-	-	-	-	22 780	39 337
Cash Payments by Type	33 520	26 371	30 131	29 261	21 443	22 285	-	-	-	-	-	173 524	336 537
Other Cash Flows/Payments by Type													
Capital assets	-	7 557	10 935	5 530	20 704	7 268	-	-	-	-	-	48 183	100 176
Repayment of borrowing	16	16	16	16	17	795	-	-	-	-	-	3 675	4 550
Other Cash Flows/Payments	4 720	-	1 713	1 538	-	-	-	-	-	-	-	20 729	28 700
Total Cash Payments by Type	38 257	33 944	42 794	36 346	42 164	30 348	-	-	-	-	-	246 111	469 963
NET INCREASE/(DECREASE) IN CASH HELD	75 922	(15 462)	(27 837)	(6 743)	(27 183)	28 838	-	-	-	-	-	8 745	36 281
Cash/cash equivalents at the month/year beginning:	11 063	86 985	71 523	43 686	36 943	9 760	38 598	38 598	38 598	38 598	38 598	38 598	11 063
Cash/cash equivalents at the month/year end:	86 985	71 523	43 686	36 943	9 760	38 598	38 598	38 598	38 598	38 598	38 598	47 344	47 344

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<u>Monthly expenditure performance trend</u>									
July	-	10 857	-	-	-	10 857	-	-	-
August	-	10 857	-	7 788	-	21 714	21 714	100.0%	0%
September	-	10 857	-	10 800	10 800	32 571	21 770	66.8%	8%
October	-	10 857	-	9 410	20 210	43 428	23 218	53.5%	16%
November	-	10 857	-	15 664	35 875	54 285	18 410	33.9%	28%
December	-	10 857	-	8 533	44 408	65 142	20 734	31.8%	34%
January	-	10 857	-	-	-	75 999	-	-	-
February	-	10 857	-	-	-	86 856	-	-	-
March	-	10 857	-	-	-	97 713	-	-	-
April	-	10 857	-	-	-	108 570	-	-	-
May	-	10 857	-	-	-	119 427	-	-	-
June	-	10 857	-	-	-	130 284	-	-	-
Total Capital expenditure	-	130 284	-	52 196					

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	Budget Year							
		2018/19	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
Capital expenditure on new assets by Asset Class/Sub-class									
Infrastructure		17 396	-	6 206	68 948	8 698	(60 250)	-692.7%	-
Roads Infrastructure		16 396	-	-	32 694	8 198	(24 496)	-298.8%	-
Roads		16 396	-	-	32 694	8 198	(24 496)	-298.8%	-
Road Structures		-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-
Electrical Infrastructure		1 000	-	6 206	29 331	500	(28 831)	-5766.2%	-
Power Plants		-	-	-	-	-	-	-	-
HV Substations		1 000	-	6 206	29 331	500	(28 831)	-5766.2%	-
HV Switching Station		-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	6 923	-	(6 923)	#DIV/0!	-
Dams and Weirs		-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

<i>Distribution</i>	-	-	-	6 923	-	(6 923)	#DIV/0!	-
<i>Distribution Points</i>	-	-	-	-	-	-	-	-
<i>PRV Stations</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sanitation Infrastructure	-	-	-	-	-	-	-	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Information and Communication Infrastructure	-	-	-	-	-	-	-	-
Data Centres	-	-	-	-	-	-	-	-
Core Layers	-	-	-	-	-	-	-	-
Distribution Layers	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Community Assets	7 559	-	1 045	2 703	3 780	1 077	28.5%	-
Community Facilities	7 559	-	1 045	2 703	3 780	1 077	28.5%	-
Halls	7 559	-	1 045	2 703	3 780	1 077	28.5%	-
Centres	-	-	-	-	-	-	-	-
Crèches	-	-	-	-	-	-	-	-
Clinics/Care Centres	-	-	-	-	-	-	-	-
Fire/Ambulance Stations	-	-	-	-	-	-	-	-
Testing Stations	-	-	-	-	-	-	-	-
Museums	-	-	-	-	-	-	-	-
Galleries	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-
Libraries	-	-	-	-	-	-	-	-
Cemeteries/Crematoria	-	-	-	-	-	-	-	-
Police	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-
Public Open Space	-	-	-	-	-	-	-	-
Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	130	-	-	-	65	65	100.0%	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		130	-	-	-	65	65	100.0%	-
<i>Water Rights</i>		-	-	-	-	-	-		-
<i>Effluent Licenses</i>		-	-	-	-	-	-		-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-		-
<i>Computer Software and Applications</i>		130	-	-	-	65	65	100.0%	-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-		-
<i>Unspecified</i>		-	-	-	-	-	-		-
Computer Equipment		-	-	-	437	-	(437)	#DIV/0!	-
Computer Equipment		-	-	-	437	-	(437)	#DIV/0!	-
Furniture and Office Equipment		2 005	-	-	19	1 002	983	98.1%	-
Furniture and Office Equipment		2 005	-	-	19	1 002	983	98.1%	-
Machinery and Equipment		3 610	-	-	2 063	1 805	(258)	-14.3%	-
Machinery and Equipment		3 610	-	-	2 063	1 805	(258)	-14.3%	-
Transport Assets		-	-	-	544	-	(544)	#DIV/0!	-
Transport Assets		-	-	-	544	-	(544)	#DIV/0!	-
Libraries		-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	30 699	-	7 251	74 715	15 350	(59 365)	-386.8%	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06 December

Description	Ref	Budget							
		Year 2018/19	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>									
Infrastructure		2 610	–	262	1 282	1 255	(27)	-2.2%	–
Roads Infrastructure		1 000	–	51	51	500	449	89.7%	–
<i>Roads</i>		500	–	51	51	250	199	79.4%	–
<i>Road Structures</i>		–	–	–	–	–	–	–	–
<i>Road Furniture</i>		–	–	–	–	–	–	–	–
<i>Capital Spares</i>		500	–	–	–	250	250	100.0%	–
Storm water Infrastructure		–	–	–	–	–	–	–	–
<i>Drainage Collection</i>		–	–	–	–	–	–	–	–
<i>Storm water Conveyance</i>		–	–	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–
Electrical Infrastructure		1 240	–	210	1 086	620	(466)	-75.1%	–
<i>Power Plants</i>		–	–	–	–	–	–	–	–
<i>HV Substations</i>		100	–	–	1	50	49	98.2%	–
<i>HV Switching Station</i>		–	–	–	–	–	–	–	–
<i>HV Transmission Conductors</i>		–	–	–	–	–	–	–	–
<i>MV Substations</i>		–	–	–	–	–	–	–	–
<i>MV Switching Stations</i>		–	–	–	–	–	–	–	–
<i>MV Networks</i>		–	–	–	–	–	–	–	–
<i>LV Networks</i>		40	–	–	0	20	20	97.8%	–
<i>Capital Spares</i>		1 100	–	210	1 084	550	(534)	-97.2%	–
Water Supply Infrastructure		200	–	–	113	100	(13)	-13.1%	–
<i>Dams and Weirs</i>		–	–	–	–	–	–	–	–
<i>Boreholes</i>		–	–	–	–	–	–	–	–
<i>Reservoirs</i>		–	–	–	–	–	–	–	–
<i>Pump Stations</i>		–	–	–	–	–	–	–	–
<i>Water Treatment Works</i>		–	–	–	–	–	–	–	–

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

<i>Bulk Mains</i>	-	-	-	-	-	-	-	-
<i>Distribution</i>	-	-	-	-	-	-	-	-
<i>Distribution Points</i>	-	-	-	-	-	-	-	-
<i>PRV Stations</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	200	-	-	113	100	(13)	-13.1%	-
Sanitation Infrastructure	70	-	-	32	35	3	9.3%	-
<i>Pump Station</i>	-	-	-	-	-	-	-	-
<i>Reticulation</i>	-	-	-	-	-	-	-	-
<i>Waste Water Treatment Works</i>	-	-	-	-	-	-	-	-
<i>Outfall Sewers</i>	-	-	-	-	-	-	-	-
<i>Toilet Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	70	-	-	32	35	3	9.3%	-
Solid Waste Infrastructure	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Coastal Infrastructure	100	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

<i>Capital Spares</i>	100	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-
<i>Data Centres</i>	-	-	-	-	-	-	-
<i>Core Layers</i>	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-
Community Assets	-	-	-	-	-	-	-
Community Facilities	-	-	-	-	-	-	-
<i>Halls</i>	-	-	-	-	-	-	-
<i>Centres</i>	-	-	-	-	-	-	-
<i>Crèches</i>	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-
<i>Testing Stations</i>	-	-	-	-	-	-	-
<i>Museums</i>	-	-	-	-	-	-	-
<i>Galleries</i>	-	-	-	-	-	-	-
<i>Theatres</i>	-	-	-	-	-	-	-
<i>Libraries</i>	-	-	-	-	-	-	-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-
<i>Police</i>	-	-	-	-	-	-	-
<i>Parks</i>	-	-	-	-	-	-	-
<i>Public Open Space</i>	-	-	-	-	-	-	-
<i>Nature Reserves</i>	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-
<i>Stalls</i>	-	-	-	-	-	-	-
<i>Abattoirs</i>	-	-	-	-	-	-	-
<i>Airports</i>	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-
<i>Indoor Facilities</i>	-	-	-	-	-	-	-
<i>Outdoor Facilities</i>	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Heritage assets	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Intangible Assets		-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-
<i>Water Rights</i>		-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-
Furniture and Office Equipment		51	-	-	17	25	8	33.5%	-
Furniture and Office Equipment		51	-	-	17	25	8	33.5%	-
Machinery and Equipment		1 377	-	35	224	689	465	67.5%	-
Machinery and Equipment		1 377	-	35	224	689	465	67.5%	-
Transport Assets		-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	4 038	-	297	1 523	1 969	446	22.7%	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
-		-	67 126	-	(5 873)	16 193	33 563	17 370	51.8%	-
Infrastructure		-	67 126	-	(5 873)	16 193	33 563	17 370	51.8%	-
Roads Infrastructure		-	33 460	-	3 625	16 130	16 730	600	3.6%	-
<i>Roads</i>		-	33 460	-	3 625	16 130	16 730	600	3.6%	-
<i>Road Structures</i>		-	-	-	-	-	-	-		-
<i>Road Furniture</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
<i>Drainage Collection</i>		-	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-		-
<i>Attenuation</i>		-	-	-	-	-	-	-		-
Electrical Infrastructure		-	370	-	-	63	185	122	65.8%	-
<i>Power Plants</i>		-	-	-	-	-	-	-		-
<i>HV Substations</i>		-	370	-	-	63	185	122	65.8%	-
<i>HV Switching Station</i>		-	-	-	-	-	-	-		-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-		-
<i>MV Substations</i>		-	-	-	-	-	-	-		-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-		-
<i>MV Networks</i>		-	-	-	-	-	-	-		-
<i>LV Networks</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	25 066	-	(9 499)	-	12 533	12 533	100.0%	-
<i>Dams and Weirs</i>		-	-	-	-	-	-	-		-
<i>Boreholes</i>		-	-	-	-	-	-	-		-
<i>Reservoirs</i>		-	-	-	-	-	-	-		-
<i>Pump Stations</i>		-	-	-	-	-	-	-		-
<i>Water Treatment Works</i>		-	-	-	-	-	-	-		-
<i>Bulk Mains</i>		-	-	-	-	-	-	-		-
<i>Distribution</i>		-	25 066	-	(9 499)	-	12 533	12 533	100.0%	-
<i>Distribution Points</i>		-	-	-	-	-	-	-		-
<i>PRV Stations</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-
Sanitation Infrastructure		-	8 231	-	-	-	4 116	4 116	100.0%	-
<i>Pump Station</i>		-	-	-	-	-	-	-		-
<i>Reticulation</i>		-	8 231	-	-	-	4 116	4 116	100.0%	-
<i>Waste Water Treatment Works</i>		-	-	-	-	-	-	-		-
<i>Outfall Sewers</i>		-	-	-	-	-	-	-		-
<i>Toilet Facilities</i>		-	-	-	-	-	-	-		-
<i>Capital Spares</i>		-	-	-	-	-	-	-		-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>	-	-	-	-	-	-	-	-	-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-	-	-	-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-	-	-	-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Rail Infrastructure	-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>	-	-	-	-	-	-	-	-	-
<i>Rail Structures</i>	-	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>	-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>	-	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>	-	-	-	-	-	-	-	-	-
<i>Attenuation</i>	-	-	-	-	-	-	-	-	-
<i>MV Substations</i>	-	-	-	-	-	-	-	-	-
<i>LV Networks</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>	-	-	-	-	-	-	-	-	-
<i>Piers</i>	-	-	-	-	-	-	-	-	-
<i>Revetments</i>	-	-	-	-	-	-	-	-	-
<i>Promenades</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
<i>Data Centres</i>	-	-	-	-	-	-	-	-	-
<i>Core Layers</i>	-	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>	-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>	-	-	-	-	-	-	-	-	-
Community Assets	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
Community Facilities	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
<i>Halls</i>	-	9 710	-	1 066	1 515	4 855	3 341	68.8%	-
<i>Centres</i>	-	-	-	-	-	-	-	-	-
<i>Crèches</i>	-	-	-	-	-	-	-	-	-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-	-	-	-
<i>Testing Stations</i>	-	-	-	-	-	-	-	-	-
<i>Museums</i>	-	-	-	-	-	-	-	-	-
<i>Galleries</i>	-	-	-	-	-	-	-	-	-
<i>Theatres</i>	-	-	-	-	-	-	-	-	-
<i>Libraries</i>	-	-	-	-	-	-	-	-	-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-	-	-
<i>Police</i>	-	-	-	-	-	-	-	-	-
<i>Parks</i>	-	-	-	-	-	-	-	-	-
<i>Public Open Space</i>	-	-	-	-	-	-	-	-	-
<i>Nature Reserves</i>	-	-	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-	-	-
<i>Stalls</i>	-	-	-	-	-	-	-	-	-
<i>Abattoirs</i>	-	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	-	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-
Water Rights	-	-	-	-	-	-	-	-
Effluent Licences	-	-	-	-	-	-	-	-
Solid Waste Licences	-	-	-	-	-	-	-	-
Computer Software and Applications	-	-	-	-	-	-	-	-
Load Settlement Software Applications	-	-	-	-	-	-	-	-
Unspecified	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Computer Equipment		-	320	-	-	61	160	99	62.1%	-
Computer Equipment		-	320	-	-	61	160	99	62.1%	-
Furniture and Office Equipment		-	115	-	-	-	58	58	100.0%	-
Furniture and Office Equipment		-	115	-	-	-	58	58	100.0%	-
Machinery and Equipment		-	240	-	-	14	120	106	88.5%	-
Machinery and Equipment		-	240	-	-	14	120	106	88.5%	-
Transport Assets		-	-	-	-	-	-	-		-
Transport Assets		-	-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	-	77 512	-	(4 807)	17 782	38 756	20 974	54.1%	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - M06 December

Description	R ef	Budg et Year 2018/ 19							
		Orig inal Budg et	Adjus ted Budg et	Mont hly actua l	Year TD actu al	Year TD budg et	YTD varian ce	YTD varian ce %	Full Year Forec ast
R thousands	1								
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class									
-		89			78	44	(33	-	
		259	-	427	409	630	779)	75.7%	-
Infrastructure		44			35	22	(13	-	
Roads Infrastructure		259	-	427	792	130	663)	61.7%	-
<i>Roads</i>		44	-	427	792	130	663)	61.7%	-
<i>Road Structures</i>		-	-	-	-	-	-	-	-
<i>Road Furniture</i>		-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-
<i>Drainage Collection</i>		-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-	-
<i>Attenuation</i>		-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-
<i>Power Plants</i>		-	-	-	-	-	-	-	-
<i>HV Substations</i>		-	-	-	-	-	-	-	-
<i>HV Switching Station</i>		-	-	-	-	-	-	-	-
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-	-
<i>MV Substations</i>		-	-	-	-	-	-	-	-
<i>MV Switching Stations</i>		-	-	-	-	-	-	-	-
<i>MV Networks</i>		-	-	-	-	-	-	-	-
<i>LV Networks</i>		-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Water Supply Infrastructure		11			32	5 659	(26	471.7	
<i>Dams and Weirs</i>		317	-	-	349	5 659	691)	%	-
<i>Boreholes</i>		-	-	-	-	-	-	-	-
<i>Reservoirs</i>		-	-	-	-	-	-	-	-
<i>Pump Stations</i>		-	-	-	-	-	-	-	-
<i>Water Treatment Works</i>		-	-	-	-	-	-	-	-
<i>Bulk Mains</i>		-	-	-	-	-	-	-	-
<i>Distribution</i>		11			32	5 659	(26	471.7	
<i>Distribution Points</i>		317	-	-	349	5 659	691)	%	-
<i>PRV Stations</i>		-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-
Sanitation Infrastructure		33			10	16		39.0%	
<i>Pump Station</i>		683	-	-	267	841	6 574	-	-
<i>Reticulation</i>		-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

<i>Waste Water Treatment Works</i>	33			10	16		39.0%	
	683	-	-	267	841	6 574		-
<i>Outfall Sewers</i>	-	-	-	-	-	-		-
<i>Toilet Facilities</i>	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-		-
Solid Waste Infrastructure	-	-	-	-	-	-		-
<i>Landfill Sites</i>	-	-	-	-	-	-		-
<i>Waste Transfer Stations</i>	-	-	-	-	-	-		-
<i>Waste Processing Facilities</i>	-	-	-	-	-	-		-
<i>Waste Drop-off Points</i>	-	-	-	-	-	-		-
<i>Waste Separation Facilities</i>	-	-	-	-	-	-		-
<i>Electricity Generation Facilities</i>	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-		-
Rail Infrastructure	-	-	-	-	-	-		-
<i>Rail Lines</i>	-	-	-	-	-	-		-
<i>Rail Structures</i>	-	-	-	-	-	-		-
<i>Rail Furniture</i>	-	-	-	-	-	-		-
<i>Drainage Collection</i>	-	-	-	-	-	-		-
<i>Storm water Conveyance</i>	-	-	-	-	-	-		-
<i>Attenuation</i>	-	-	-	-	-	-		-
<i>MV Substations</i>	-	-	-	-	-	-		-
<i>LV Networks</i>	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-		-
Coastal Infrastructure	-	-	-	-	-	-		-
<i>Sand Pumps</i>	-	-	-	-	-	-		-
<i>Piers</i>	-	-	-	-	-	-		-
<i>Revetments</i>	-	-	-	-	-	-		-
<i>Promenades</i>	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-		-
Information and Communication Infrastructure	-	-	-	-	-	-		-
<i>Data Centres</i>	-	-	-	-	-	-		-
<i>Core Layers</i>	-	-	-	-	-	-		-
<i>Distribution Layers</i>	-	-	-	-	-	-		-
<i>Capital Spares</i>	-	-	-	-	-	-		-
Community Assets	10				5 273	5 273	100.0%	
	545	-	-	-	-	-		-
Community Facilities	-	-	-	-	-	-		-
<i>Halls</i>	-	-	-	-	-	-		-
<i>Centres</i>	-	-	-	-	-	-		-
<i>Crèches</i>	-	-	-	-	-	-		-
<i>Clinics/Care Centres</i>	-	-	-	-	-	-		-
<i>Fire/Ambulance Stations</i>	-	-	-	-	-	-		-
<i>Testing Stations</i>	-	-	-	-	-	-		-
<i>Museums</i>	-	-	-	-	-	-		-
<i>Galleries</i>	-	-	-	-	-	-		-
<i>Theatres</i>	-	-	-	-	-	-		-
<i>Libraries</i>	-	-	-	-	-	-		-
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-		-
<i>Police</i>	-	-	-	-	-	-		-
<i>Purls</i>	-	-	-	-	-	-		-
<i>Public Open Space</i>	-	-	-	-	-	-		-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Nature Reserves	-	-	-	-	-	-	-	-
Public Ablution Facilities	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-
Stalls	-	-	-	-	-	-	-	-
Abattoirs	-	-	-	-	-	-	-	-
Airports	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	10 545	-	-	-	5 273	5 273	100.0 %	-
Indoor Facilities	-	-	-	-	-	-	-	-
Outdoor Facilities	10 545	-	-	-	5 273	5 273	100.0 %	-
Capital Spares	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-
Monuments	-	-	-	-	-	-	-	-
Historic Buildings	-	-	-	-	-	-	-	-
Works of Art	-	-	-	-	-	-	-	-
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Non-revenue Generating	-	-	-	-	-	-	-	-
Improved Property	-	-	-	-	-	-	-	-
Unimproved Property	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-
Operational Buildings	-	-	-	-	-	-	-	-
Municipal Offices	-	-	-	-	-	-	-	-
Pay/Enquiry Points	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	-	-
Yards	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	-	-
Laboratories	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-
Staff Housing	-	-	-	-	-	-	-	-
Social Housing	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Biological or Cultivated Assets	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-
Servitudes	-	-	-	-	-	-	-	-
Licences and Rights	-	-	-	-	-	-	-	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

<i>Water Rights</i>	-	-	-	-	-	-	-	-	
<i>Effluent Licenses</i>	-	-	-	-	-	-	-	-	
<i>Solid Waste Licenses</i>	-	-	-	-	-	-	-	-	
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-	-	
<i>Load Settlement Software Applications</i>	-	-	-	-	-	-	-	-	
<i>Unspecified</i>	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	
Computer Equipment	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	-	-	-	-	-	-	-	-	
Machinery and Equipment	-	-	-	-	-	-	-	-	
Machinery and Equipment	-	-	-	-	-	-	-	-	
Transport Assets	-	-	-	-	-	-	-	-	
Transport Assets	-	-	-	-	-	-	-	-	
Libraries	-	-	-	-	-	-	-	-	
Libraries	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	
Total Capital Expenditure on upgrading of existing assets	1	99 804	-	427	78 409	49 902	(28 507)	- 57.1%	-

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

NC452 Ga-Segonyana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
-							16 155	16 155	100.0%	-
Infrastructure		-	32 310	-	-	-	16 155	16 155	100.0%	-
Roads Infrastructure		-	8 099	-	-	-	4 050	4 050	100.0%	-
<i>Roads</i>		-	8 099	-	-	-	4 050	4 050	100.0%	-
<i>Road Structures</i>							-	-		
<i>Road Furniture</i>							-	-		
<i>Capital Spares</i>							-	-		
Storm water Infrastructure		-	1 166	-	-	-	583	583	100.0%	-
<i>Drainage Collection</i>							-	-		
<i>Storm water Conveyance</i>		-	1 166	-	-	-	583	583	100.0%	-
<i>Attenuation</i>							-	-		
Electrical Infrastructure		-	6 884	-	-	-	3 442	3 442	100.0%	-
<i>Power Plants</i>							-	-		
<i>HV Substations</i>		-	6 884	-	-	-	3 442	3 442	100.0%	-
<i>HV Switching Station</i>							-	-		
<i>HV Transmission Conductors</i>							-	-		
<i>MV Substations</i>							-	-		
<i>MV Switching Stations</i>							-	-		
<i>MV Networks</i>							-	-		
<i>LV Networks</i>							-	-		
<i>Capital Spares</i>							-	-		
Water Supply Infrastructure		-	14 013	-	-	-	7 006	7 006	100.0%	-
<i>Dams and Weirs</i>							-	-		
<i>Boreholes</i>							-	-		
<i>Reservoirs</i>							-	-		
<i>Pump Stations</i>							-	-		
<i>Water Treatment Works</i>							-	-		
<i>Bulk Mains</i>							-	-		
<i>Distribution</i>		-	14 013	-	-	-	7 006	7 006	100.0%	-
<i>Distribution Points</i>							-	-		
<i>PRV Stations</i>							-	-		
<i>Capital Spares</i>							-	-		
Sanitation Infrastructure		-	2 147	-	-	-	1 074	1 074	100.0%	-
<i>Pump Station</i>		-	2 147	-	-	-	1 074	1 074	100.0%	-
<i>Reticulation</i>							-	-		
<i>Waste Water Treatment Works</i>							-	-		
<i>Outfall Sewers</i>							-	-		
<i>Toilet Facilities</i>							-	-		

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<i>Capital Spares</i>									
Solid Waste Infrastructure	-	-	-	-	-	-	-	-	-
<i>Landfill Sites</i>									
<i>Waste Transfer Stations</i>									
<i>Waste Processing Facilities</i>									
<i>Waste Drop-off Points</i>									
<i>Waste Separation Facilities</i>									
<i>Electricity Generation Facilities</i>									
<i>Capital Spares</i>									
Rail Infrastructure	-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>									
<i>Rail Structures</i>									
<i>Rail Furniture</i>									
<i>Drainage Collection</i>									
<i>Storm water Conveyance</i>									
<i>Attenuation</i>									
<i>MV Substations</i>									
<i>LV Networks</i>									
<i>Capital Spares</i>									
Coastal Infrastructure	-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>									
<i>Piers</i>									
<i>Revetments</i>									
<i>Promenades</i>									
<i>Capital Spares</i>									
Information and Communication Infrastructure	-	-	-	-	-	-	-	-	-
<i>Data Centres</i>									
<i>Core Layers</i>									
<i>Distribution Layers</i>									
<i>Capital Spares</i>									
Community Assets	-	781	-	-	-	390	390	100.0%	-
Community Facilities	-	781	-	-	-	390	390	100.0%	-
<i>Halls</i>									
<i>Centres</i>									
<i>Crèches</i>									
<i>Clinics/Care Centres</i>									
<i>Fire/Ambulance Stations</i>									
<i>Testing Stations</i>									
<i>Museums</i>									
<i>Galleries</i>									
<i>Theatres</i>									
<i>Libraries</i>	-	781	-	-	-	390	390	100.0%	-
<i>Cemeteries/Crematoria</i>									
<i>Police</i>									
<i>Purls</i>									
<i>Public Open Space</i>									
<i>Nature Reserves</i>									
<i>Public Ablution Facilities</i>									
<i>Markets</i>									

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Stalls									
Abattoirs									
Airports									
Taxi Ranks/Bus Terminals									
Capital Spares									
Sport and Recreation Facilities	-	-	-	-	-	-			-
Indoor Facilities									
Outdoor Facilities									
Capital Spares									
Heritage assets	-	-	-	-	-	-			-
Monuments									
Historic Buildings									
Works of Art									
Conservation Areas									
Other Heritage									
Investment properties	-	-	-	-	-	-			-
Revenue Generating	-	-	-	-	-	-			-
Improved Property									
Unimproved Property									
Non-revenue Generating	-	-	-	-	-	-			-
Improved Property									
Unimproved Property									
Other assets	-	445	-	-	-	223	223	100.0%	-
Operational Buildings	-	445	-	-	-	223	223	100.0%	-
Municipal Offices	-	445	-	-	-	223	223	100.0%	-
Pay/Enquiry Points									
Building Plan Offices									
Workshops									
Yards									
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	-			-
Staff Housing									
Social Housing									
Capital Spares									
Biological or Cultivated Assets	-	-	-	-	-	-			-
Biological or Cultivated Assets									
Intangible Assets	-	-	-	-	-	-			-
Servitudes									
Licences and Rights	-	-	-	-	-	-			-
Water Rights									
Effluent Licenses									
Solid Waste Licenses									
Computer Software and Applications									

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<i>Load Settlement Software Applications</i>									
<i>Unspecified</i>									
Computer Equipment									
Computer Equipment									
Furniture and Office Equipment									
Furniture and Office Equipment									
Machinery and Equipment									
Machinery and Equipment									
Transport Assets									
Transport Assets									
Libraries									
Libraries									
Zoo's, Marine and Non-biological Animals									
Zoo's, Marine and Non-biological Animals									
Total Depreciation	1					18 101	18 101	100.0%	

8. PERFORMANCE MANAGEMENT SYSTEM

8.1 Implementation of Performance Management System at Ga-Segonyana Local Municipality

Section 39 of the Municipal Systems Act 32 of 2000 requires municipalities to manage the development of the municipality's Performance Management System (PMS); assign responsibilities in regard to the Municipal Manager and submit the proposed system to the Municipal Council for adoption. This has been achieved with adoption of the 2018/2019 Performance Management Policy Framework and the 2018/2019 Service Delivery and Budget Implementation Plan (SDBIP) for monitoring and reviewing performance.

It must be noted that the municipality received and qualified audit opinion with improvements on the matters of emphasis compared to the previous year. The AG's report on performance managements had still lots of issues and findings to be corrected moving forward. A detailed report on the AG's findings is attached as part of the 2016/2017 Annual Report

8.2. Service Delivery Performance Assessment

One of the key functions of a PMS is to serve as an early warning system to indicate gaps in the level of service delivery to the community. It is therefore imperative that especially the process of regular monitoring, measurements and reviews are executed to timeously identify those areas which performance levels are to be found below satisfactory.

8.3. Municipal Performance Assessment per KPA for the previous year 2017/2018

Key Performance Area	Total Key Performance Indicators	Key Performance Indicators Applicable	Key performance Indicators NOT applicable	Achieved Key Performance Indicator	Key Performance Indicators Not Achieved
Municipal Institutional Transformation and Organisational Development	11	6	5	5	1
Basic Service Delivery and Infrastructure Development	19	17	2	8	9

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Key Performance Area	Total Key Performance Indicators	Key Performance Indicators Applicable	Key performance Indicators NOT applicable	Achieved Key Performance Indicator	Key Performance Indicators Not Achieved
Local Economic Development	10	6	4	4	2
Financial Viability and Accountability	6	6	0	6	0
Good Governance and Public Participation	20	14	6	8	6
	66	49	17	31	18
				63%	37%

8.4. 2018/2019 Municipal Service Delivery Performance

2018/2019 Mid-Year Overall Performance per Key Performance Area					
Key Performance Areas	2018/2019 Total KPIs	KPIs not Applicable	KPIs Applicable	Achieved	Not Achieved
Institutional transformation and organisational Development	25	6	19	14	5
Basic Service Delivery	38	5	33	21	12
Local Economic Development	11	0	11	5	6
Promote Financial Viability	25	3	22	17	5
Good governance and Public Participation	33	8	25	11	14
Total	132	22	110	68	42
			100%	62%	38%

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2018/2019 Mid-Year Overall Performance per Department					
Department	2018/2019 Total KPIs	KPIs not Applicable	KPIs Applicable	Achieved	Not Achieved
Corporate Services	52	9	43	22	21
Community Services	18	1	17	8	9
Infrastructure Service	20	4	16	13	3
Finance	25	3	22	17	5
Office of the Municipal Manager	17	5	12	8	4
	132	22	110	68	42
			100%	62%	38%

8.5.1. 2018/2019 Key Performance Indicators not achieved (Mid-Year)

8.5.1.1. Corporate Services

- ✓ KPI 12 Number of Labour Law Forum (LLF) meetings held by June 2019
- ✓ KPI 15 Number of Occupational Health and Safety trainings conducted (OHS) by June 2019
- ✓ KPI 17 ICT queries attended to within a day expressed as a % of total number of requests received by June 2019
- ✓ KPI 18 Number of reports on successful and non-successful back-ups
- ✓ KPI 64 Number of informal traders issued with operating licence expressed as a % of application received by June 2019
- ✓ KPI 65 Number of formal business licences issued expressed as a % of application received by June 2019
- ✓ KPI 66 Number of outstanding informal business licences processed expressed as a % of total application received by June 2019
- ✓ KPI 67 Number of outstanding formal business licences processed expressed as a % of total application received by June 2019
- ✓ KPI 70 Number of reports on visitors and revenue generated from caravan park by June 2019
- ✓ KPI 71 Number of reports on visitors and revenue generated from 1st eye by June 2019
- ✓ KPI 106 Number of Imbizo's held by end of June 2019

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- ✓ KPI 101 Number of internal newsletters developed and distributed to employees by end of June 2019
- ✓ KPI 102 Number of external newsletters developed and publicised by end of June 2019
- ✓ KPI 108 Number of children's programme held by June 2019
- ✓ KPI 109 Number of HIV/AIDS programmes held by June 2019
- ✓ KPI 110 Number of youth programmes held by June 2019
- ✓ KPI 111 Number elderly person's programmes held by June 2019
- ✓ KPI 113 Number of disability wellness programme held by June 2019
- ✓ KPI 114 Number of youth council meetings held.
- ✓ KPI 115 Number of ward meetings held in 14 wards held by June 2019

8.5.1.2. Infrastructure Services

- ✓ KPI 38 Number of Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2019
- ✓ KPI 43 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019
- ✓ KPI 45 Reports on number in-situ houses constructed by June 2019

8.5.1.3. Community Services

- ✓ KPI 48 Number of Disaster assessments conducted by June 2019
- ✓ KPI 51 Number of municipal building inspections conducted (hazardous premises and fire safety) expressed as a % of number of requests received
- ✓ KPI 53 Number of library holiday programmes held by June 2019
- ✓ KPI 54 Number of reports on library stats submitted to the Department of Sport Arts and Culture by June 2019
- ✓ KPI 55 Reports on revenue generated from road traffic fines issued
- ✓ KPI 56 Number of Learner licenses issued expressed as a % of total application received by June 2019
- ✓ KPI 57 Number of driver's licenses issued expressed as a % of total application received by June 2019
- ✓ KPI 58 Number of road worthy test conducted per day expressed as a % of application received per day by June 2019
- ✓ KPI 60 Reports on maintenance of parks submitted to council by June 2019

8.5.1.4. Office of the Municipal Manager

- ✓ KPI 104 Number of IDP public participation programmes held by June 2019

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- ✓ KPI 128 Number Performance evaluation of managers who accounts to directors by June 2019
- ✓ KPI 129 Performance evaluation of directors who accounts to the Accounting Officer by June 2019
- ✓ KPI 130 Number of risk assessments conducted by June 2019

8.5.1.5. Finance Department

- ✓ KPI 75 Reports on number of asset verifications conducted and submitted to the Accounting Officer by June 2019
- ✓ KPI 89 Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019
- ✓ KPI 90 80% of budgeted revenue for property rates collected by June 2019
- ✓ KPI 91 Number of supplementary evaluations conducted by end of June 2019
- ✓ KPI 92 90% of revenue collection for total billing by June 2019
- ✓ KPI 94 Number of campaigns on the registration of indigents conducted by June 2019
- ✓ KPI 99 Total debt collected expressed as a % of total revenue collected by June 2019

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9.SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS SET IN THE SDBIP

The following information indicates performance of the institution per key performance area, targets that are met, not met and the ones that are not applicable in the reporting period (mid-term).

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To integrate management systems in order to provide consolidated and accurate information	KPI 1 Number of fraud and corruption awareness campaigns conducted by March 2019	Target applicable in the 3rd quarter								
		KPI 2 Total number of litigation cases attended to by June as a % of a total number of litigations submitted by June 2019	4 reports	80%	80%	2 Report submitted and compiled. (no litigation cases were attended to in the 2nd quarter) (100%)	None	none	Operational	Operational	2 reports on litigation attended were submitted to the accounting officer
		KPI 3 Number of litigation cases finalised expressed as a % of total number of cases attended to by June 2019	4 reports	60%	60%	2 Report submitted compiled (no litigation cases were finalised to in the 2nd and 1st and quarter) 100%	None	none	R 2 00 000 (KPI 3% 4)	Operational	2 reports on litigation attended were submitted to the accounting officer

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To integrate management systems in order to provide consolidated and accurate information	KPI 4 Number of contracts/SLAs signed expressed as a % the total number of service providers appointed by June 2019	New	100%	100%	1 Contract signed (100%)	none	none			Appointment Letter and signed contract
		KPI 5 Number of lease agreements signed expressed as a % of the total number of tenants by June 2019	50 lease agreements signed	100%	100%	100% (19 lease agreements)	None	None	Operational	Operational	Signed lease agreements
		KPI 6 Number of By-laws public awareness campaigns conducted by June 2019	Target applicable in the 3rd quarter								

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence	
Strategic Focus Area: Institutional Transformation and Organisational Development												
Municipal Capacity and Infrastructure Development	To ensure that the socio-economic needs of employees are met	KPI 7 Number of employee wellness campaigns conducted by June 2019	2 campaigns conducted	2 employee wellness campaigns conducted by June 2019	1 employee wellness campaign	1 employee wellness campaign held	None	None	Operational	Operational	Program and attendance register	
		KPI 8 HR Strategy viewed and submitted to council by end of September 2018	2017/2018 HR Strategy reviewed	HR Strategy reviewed and submitted to council by September 2018	HR Strategy reviewed and submitted to council	Nothing was reported.	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	none	
		KPI 9 Employment equity report submitted to Department of Labour by January 2019	Target applicable in the 4th quarter									
		KPI 10 Work skill plan developed and submitted to LGSETA by April 2019	Target applicable in the 4 th quarter									
		KPI 11 Number of employees trained by June 2019	Target applicable in the 4th quarter									

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To ensure labour peace and productivity by maintaining continuous engagements with staff or organised labour	KPI 12 Number of Labour Law Forum (LLF) meetings held by June 2019	4 LLF meetings held	4 LLF meetings held by June 2019	2 LLF meetings	1 LLF Meeting held in December	none	none	Operational	Operational	Minutes and Attendance Register
		KPI 13 Number of grievances cases attended to within 30 days expressed as a % of grievance cases received submitted to the Accounting Officer by June 2019	4 Reports on grievances cases attended to within 30 days	100%	100%	2 reports on grievance cases reported (there were no cases to attend to for the reporting period)	none	none	Operational	Operational	2 reports on grievance cases submitted to the Accounting Officer
		KPI 14 Reports on number of disciplinary cases finalised within 90 days submitted to the Accounting Officer by June 2019	4 reports on disciplinary cases finalised within 90 days	4 reports	2	2 report on display cases were submitted to the Accounting Officer	none	none	Operational	Operational	2 report on disciplinary hearing held, Attendance register and Letters

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To ensure that there is a healthy and safe workforce by implementing provisions of the OHS Act	KPI 15 Number of Occupational Health and Safety trainings conducted (OHS) by June 2019	2 trainings	2 trainings	1	0	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	none
	Adherence to the Skills Development Act and related Regulations at all time	KPI 16 Number of Section 56 managers meeting the minimum competency level expressed as a % of total number of section 56 managers employed by June 2019	Target applicable in the 4th quarter								

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To support the flow and access of information and maintain ICT Infrastructure	KPI 17 ICT queries attended to within a day expressed as a % of total number of requests received by June 2019	4 reports on number of ICT queries attended to within a day	100 % of all ICT requests attended to within a day.	100%	2 report on ICT queries submitted	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	2 report on ICT queries submitted
		KPI 18 Number of reports on successful and non-successful back-ups completed and submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on successful and non-successful back-ups completed and submitted to the Accounting Officer	6 monthly reports on number of back ups	none	none	R100 000	operational	6 monthly reports on successful and non-successful back ups
		KPI 19 Number of reports on access granted and revoked submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on access granted and revoked submitted to the Accounting Officer	2 monthly reports for July and September and 1 2nd quarter report on ICT access granted and revoked submitted to the Accounting Officer	none	none	R100 000	operation	2 monthly reports for July and September and 1 2nd quarter report on ICT access granted and revoked

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To support the flow and access of information and maintain ICT Infrastructure	KPI 20 Number of reports on the Implementation of a contingency plan submitted to the Accounting Officer by June 2019	4 reports	4 reports	2 reports on the Implementation of a contingency plan submitted to the Accounting Officer	2 reports on the Implementation of a contingency plan submitted to the Accounting Officer	none	none	Operational	Operational	Reports on data restored and test performed
		KPI 21 Number of financial management reports on network, internet and email usage submitted to the Accounting Officer by June 2019	4 reports	4 reports	Number of financial management reports on network, internet and email usage submitted to the Accounting Officer	1 report non-financial management reports on network, internet and email usage submitted	none	none	Operational	operational	1 financial management report on network, internet and email usage submitted to the Accounting Officer
		KPI 22 Reports on compliance of MFMA section 75 submitted to the Accounting Officer by June 2019	4 reports	4 reports on compliance of MFMA Section 75	2 reports on compliance of MFMA section 75 submitted to the Accounting Officer	1 report on compliance of MFMA section 75 submitted to the Accounting Officer	None	None	Operational	Operational	1 report on compliance of MFMA section 75 submitted to the Accounting Officer

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year planned performance	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Institutional Transformation and Organisational Development											
Municipal Capacity and Infrastructure Development	To develop and maintain a centralized records management system	KPI 23 Number of storage records keeping inspections conducted by June 2019	New	4	2 storage records keeping inspections conducted	2 storage records keeping inspections conducted	None	None	Operational	Operational	2 quarterly inspection report
		KPI 24 Develop and approve draft registry procedure manual by June 2019	New	Approved register procedure manual by June 2019	Draft Registry procedure manual developed	Draft Registry procedure manual developed	none	none	Operational	Operational	Draft registry procedure manual, signed circulation register from management and approved register procedure manual
		KPI 25 Develop and approve Record Management Policy by June 2019	New	Approved Record Management Policy by June 2019	Draft Record Management Policy developed	Draft Record Management Policy developed	none	none	Operational	Operational	Draft Record Management Policy, signed circulation register from management and council resolution

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructure and community services	To continuously comply to national building act and regulation	<u>KPI 26</u> Reports on number of building completion certificates issued by June 2019	4 reports	4 reports on number of building completion certificates issued by June 2019	2 reports on number of building completion certificates issued	2 reports, 2 building certificates and a quarterly building plan register	None	None	Operational	Operational	2 reports, building certificates and quarterly building plan register
		<u>KPI 27</u> Reports on number of notices served on contravention reported by June 2019	4 reports	4 Reports on number of notices served on contravention reported by June 2019	2 Reports on number of notices served on contravention	2 contravention registers and 34 Notices served	None	None	Operational	Operational	Notices served and register of contraventions.
		<u>KPI 28</u> Turnaround time for assessment of building plans (30 days) by June 2019	30 days	30 days	30 days	27 building plans assessed within 30 days	None	None	Operational	Operational	Building plan registers and building application forms

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	Provision of basic level of services to 50 households in 2018/19 Financial year	<u>KPI 29</u> Number of households provided with basic level of electricity expressed as a % of total applications received by the municipality by June 2019	4 reports on number of households provided with basic level of electricity	100%	100%	100% (13 Households provided with basic level of electricity)	None	none	R2 448 882	Budget is Operational	Reports, job cards, applications and payment receipts
Develop and maintain infrastructure and Community services	To upgrade 35.85 km main gravel roads to paved standards by June 2022	<u>KPI 30</u> Number of km of roads resealed by June 2019	Target applicable in the 3rd quarter								
		<u>KPI 31</u> Number of km of roads surfaced/paved by June 2019	Target applicable in the 3rd quarter								

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To maintain infrastructure development	<u>KPI 32</u> Construction of 1 community hall (Sedibeng) by June 2019	1	1	1 progress report, notification of payment, requisition forms	1 progress report	None	None	R 7 559 247	R 1 635 839.84	Progress report, close out report and completion certificates
Develop and maintain infrastructural and community services	To supply at least basic water services to all households in the municipal area by 2022	<u>KPI 33</u> Budget spent on refurbishment of sewerage treatment plants by June 2019	100%	100%	15%	34.10%	none	none	R34 656 469	R 11 807 057.51	Progress reports and payment vouchers
		<u>KPI 34</u> Number of boreholes refurbished by June 2019	New	3	1 progress report	1 progress report on 4 boreholes drilled and refurbished	None	none	R9 600 969	R 5 702 199.80	Progress reports and closeout reports
		<u>KPI 35</u> Number of boreholes drilled by June 2019	New	3	1 progress report						Progress reports and closeout reports

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To provide at least RDP standard and sanitation to all communities by 2022	<u>KPI 36</u> Number of new households provided with access to basic level of sanitation June 2019	Target applicable in the 3rd quarter								
	To supply at least water services to all household in the municipal area by 2022	<u>KPI 37</u> Number of households provided with full water borne sewer expressed as a % of total number of applications by June 2019	4 reports	100%	100%	1 household provided with full water borne (0 applications made in the 2nd quarter)	None	None	Operational	Operational	List of household applications received and connected

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructure and community services	To supply at least water services to all household in the municipal area by 2022	KPI 38 Number of Laboratory Reports on of general sampling of effluent at waste water treatment plant conducted by June 2019	12 reports	12	6	3 reports submitted	The result for the WWTW is not satisfactory due to the condition of our treatment works.	The Contractor is newly appointed for the refurbishment of the WWTW to improve the quality of the treatment plans	Operational	Operational	3 laboratory reports
		KPI 39 Average water quality standards achieved (at least 70%) by June 2019	70%	70%	70%	70% (6 monthly reports)	none	none	Operational	Operational	6 Laboratory reports

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To supply at least water services to all household in the municipal area by 2022	KPI 40 Number on water maintenance reports by Sedibeng water submitted to the Accounting Officer by June 2019	4 reports	4 reports on water maintenance reports by Sedibeng water submitted to the Accounting Officer by June 2019	2 reports on water maintenance reports by Sedibeng water	4 reports (1 quarterly report and 3 monthly reports)	none	none	Operational	Operational	Copies of water maintenance reports
		KPI 41 Number of reports on new water yard connections done by the municipality expressed as a % of applications received by June 2019	4 reports	100%	100%	34 new water yard connection done (100%)	none	none	Operational	Operational	Application registers and proof of connections

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To supply at least water services to all household in the municipal area by 2022	KPI 42 Number of reports on new water yard connections done by Sedibeng and by June 2019	4 reports	4 reports on new water yard connections done by Sedibeng and by June 2019	2 reports on new water yard connections done by Sedibeng	2 reports on 72 new water yard connection done.	none	none	Operational	Operational	2 reports on 72-yard connections
		KPI 43 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019	2 reports	4 Reports on Number of households provided with basic level electricity connections (Eskom) by June 2019	2 Reports on Number of households provided with basic level electricity connections (Eskom)	2 report submitted by Eskom	No house connection made due to insufficient capacity	Eskom is busy with the upgrading of the substation	Operational	Operational	2 Report on yard connection from Sedibeng
		KPI 44 Number of audits on advertising conducted by June 2019	Target applicable in the 4 th quarter								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To provide at least RDP standard and electricity to all communities by 2022	KPI 45 Reports on number in-situ houses constructed by June 2019	4 reports	4 Reports on number in-situ houses constructed by June 2019	2 Reports on number in-situ houses constructed	1 report on number in-situ houses constructed submitted. (22 sites and beneficiaries identified)	none	KPI to be removed as advised by the municipality	Operational	Operational	1 report on number of in-situ houses constructed submitted.
	To establish fully functional disaster centre by 2020	KPI 46 Number of community disaster prevention awareness campaigns held by June 2019	2	4 community disaster prevention awareness campaigns held by June 2019	2 community disaster prevention awareness campaigns held	2 community disaster prevention awareness campaign held on the 27th of September 2018 and 28 Dec 2018	none	none	Operational	Operational	Programme and attendance register
		KPI 47 Number of Disaster assessment conducted by June 2016	Target applicable in the 3rd quarter								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To establish a fully functional disaster centre	<u>KPI 48</u> Number of Disaster assessments conducted by June 2019	40	60	40	5 disaster assessment forms	Disasters cannot be pre-determined	Amend the number of assessments to a report on Disaster Stricken dwellings	Operational	Operational	3 disaster assessment forms
	To establish a fully functional disaster centre	<u>KPI 49</u> Turnaround time on fire incidents attended to within 30 minutes by June 2019	New	Within 30 minutes	Within 30 minutes	114 incidents were attended to within 30 minutes	outside the CBD area, the turnaround time will be more than 30 minutes due to the distance between town and the furthest village	Incidents within the CBD area to be attended to within 30 minutes and in rural areas within 1 hour	Operational	Operational	Incidents reports

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To establish fully functional fire services by 2020	KPI 50 Number of community fire awareness campaigns conducted by June 2019	4	4	2	2 campaigns conducted on the 18th of July 2018 and on the 24 Nov 2018	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	Programme and attendance register
		KPI 51 Number of municipal building inspections conducted (hazardous premises and fire safety) expressed as a % of number of requests received	New	100%	100%	6 inspections conducted (100%)	none	none	Operational	Operational	Inspection report

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	Ensure ongoing accessibility to reading and learning material and provide enabling environment for studies	KPI 52 Number of library awareness campaigns conducted by June 2019	4	4 library awareness campaigns conducted by June 2019	2 library awareness campaigns	1 library campaign held on the 30 th of Nov 2018- Kuruman Public Library	None	None	Operational	Operational	Agenda and attendance register
		KPI 53 Number of library holiday programmes held by June 2019	4	4 library holiday programmes held by June 2019	2 library holiday programmes held	2 library holiday programmes held	None	None	Operational	Operational	Agenda and attendance register
		KPI 54 Number of reports on library stats submitted to the Department of Sport Arts and Culture by June 2019	New	4	2 reports on library stats submitted to the Department of Sport Arts and Culture by June 2019	2 report on library statistics developed	2 report on library statistics developed	none	none	Operational	Operational

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 55 Reports on revenue generated from road traffic fines issued	New	4	2	July R5 950.00 August R9 500.00 September R 12 000.00 October R 12 050.00 November R 11 950.00 December R 22 350.	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	6 monthly reports on revenue generated from road traffic fines issued
		KPI 56 Number of Learner licenses issued expressed as a % of total application received by June 2019	New	100%	100%	1st Quarter Total Application 1274 Tested 1134 Passed 633 (20%) 2nd Quarter Total Application 1117 Tested 1149 Passed 622 (20%)	none	none	Operational	Operational	Monthly E-natis reports

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 57 Number of driver's licenses issued expressed as a % of total application received by June 2019	New	100%	100%	1st Quarter Total Application 284 Tested 260 Passed 64 (25%) 2nd Quarter Total Application 298 Tested 252 Passed 66 (20%)	none	none	Operational	Operational	Monthly E-natis reports
		KPI 58 Number of road worthy test conducted per day expressed as a % of application received per day by June 2019	New	100%	100%	6 monthly reports on road worthy tests.	KPI and target was not properly structured.	Target to be reviewed	Operational	Operational	Road worthy Reports

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructure and community services	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 59 Reports on revenue generated from driving licence testing centre by June 2019	New	4 Reports on revenue generated from driving licence testing centre by June 2019	2 Reports on revenue generated from driving licence testing centre	2 reports on revenue generated from driving licence testing	Challenges were not indicated	Corrective measures were not indicated	Operational	Operational	2 report on revenue generated from driving licencing
	Maintenance of sports grounds to an acceptable environmental	KPI 60 Reports on maintenance of parks submitted to council by June 2019	3	4 Reports on maintenance of parks submitted to council by June 2019	2 Reports on maintenance of parks submitted to council	1 report submitted to council	Council did not sit in the 2 nd quarter	Report to be submitted in the next council meeting	Operational	Operational	1 report on maintenance of parks and council resolution

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
Develop and maintain infrastructural and community services	standard annually	KPI 61 Reports on maintenance of 4 municipal sports grounds by June 2019	4	4	2	6 monthly reports on maintenance of sports grounds	none	none	Operational	Operational	6 monthly reports on maintenance of municipal sports grounds
	To continuously provide professional security services	KPI 62 Reports on the implementation of issues raised in the security risk assessment reports submitted to the Accounting Officer by June 2019	New	4	2	2 reports on the implementation of issues raised in the security risk assessment report submitted to the Accounting Officer	None	None	Operational	Operational	2 reports on the implementation of issues raised in the security risk assessment report submitted to the Accounting Officer

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned Target p	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Basic Service Delivery and Infrastructure Development											
	To provide weekly kerbside waste removal services to residential, schools, industrial and commercial sites (3 times a week) in Kuruman town, Wrenchville and Mothibistad.	<u>KPI 63</u> Number of community waste awareness campaigns conducted by June 2019	2	4	2	3 community waste awareness campaigns conducted by June 2019	None	none	Operational	Operational	Agenda and attendance registers

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goal	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year target	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Local Economic Development											
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 64 Number of informal traders issued with operating licence expressed as a % of application received by June 2019	New	100%	100%	0	Getting all relevant stakeholders identified to participate in the license review committee	The first meeting has been held and the committee is due to have its first review meeting in the second quarter to deal with all outstanding issues relating to licenses	Operational	Operational	none
		KPI 65 Number of formal business licences issued expressed as a % of application received by June 2019	New	100%	100%	0			Operational	Operational	Copies of operating licences, Copies of approved applications and Copies of applications declined, Application register

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year target	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Local Economic Development											
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 66 Number of outstanding informal business licences processed expressed as a % of total application received by June 2019	New	5%	5%	Nothing was reported.	Getting all relevant stakeholders identified to participate in the license review committee	The first meeting has been held and the committee is due to have its first review meeting in the second quarter to deal with all outstanding issues relating to licenses	Operational	Operational	none
		KPI 67 Number of outstanding formal business licences processed expressed as a % of total application received by June 2019	New	5%	5%	0%	none	KPI to be reviewed during the review of the SDBIP in February	Operational	Operational	none

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year target	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Local Economic Development											
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 68 Number informal/formal business compliance inspections conducted by June 2019	New	12 compliance inspection conducted for informal and formal businesses	6 compliance inspection conducted for informal and formal businesses	32 compliance inspection conducted for informal and formal businesses	None	None	Operational	Operational	Business compliance inspection registers and inspection certificates
		KPI 69 Number of SMMEs trainings held by June 2019	4	8 SMME trainings held by June 2019	4 SMME trainings held	6 SMMEs trainings held	None	None	Operational	Operational	Programmes and attendance register
		KPI 70 Number of reports on visitors and revenue generated from caravan park by June 2019	4 reports	4 reports on visitors and revenue generated from caravan park by June 2019	2 report on visitors and revenue generated from caravan park by June 2019	2 reports on revenue generated (R66 350.00) from caravan park	none	Revenue generated does not correspond with evidence/proof of payment submitted	Operational	Operational	Copy of a report on number of visitors and financial report of revenue generated

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year target	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Local Economic Development											
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 71 Number of reports on visitors and revenue generated from 1st eye by June 2019	4 Reports	4 reports on visitors and revenue generated from 1st eye	2 report on visitors and revenue generated from 1st eye	2 Reports on revenue generated R146 647	none	Revenue generated does not correspond with evidence/proof of payment submitted	Operational	Operational	Copies of reports on number of visitors and financial report of revenue generated
		KPI 72 Number of tourism awareness campaigns conducted by June 2019	4	8 tourism awareness campaigns conducted by June 2019	4 tourism awareness campaigns conducted	4 tourism awareness campaigns conducted	None	None	Operational	Operational	Programme and attendance register/reports
		KPI 73 Reports on revenue generated from municipal town halls	4 reports	4 reports on revenue generated from municipal town halls	2 reports on revenue generated from municipal town halls	2 reports on revenue generated from municipal town halls	None	None	Operational	Operational	1 report on revenue generated from municipal town halls

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-year target	Mid-year actual performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Local Economic Development											
Create a conducive environment for prosperous business investment	To create a platform for economic growth opportunities and job creation through continuous promotion of Ga-Segonyana as ideal investment destination	KPI 74 Number of EPWP jobs created by June 2019	496	750	350	150	no new project was started and implemented in the 2nd quarter	none	R1 000 000	0.00	Copy of employment contracts

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence	
Strategic Focus Area: Financial Viability and Management												
Enhance revenue and financial management	To have a complete, reliable, measurable and GRAP compliant fixed asset register	KPI 75 Reports on number of asset verifications conducted and submitted to the Accounting Officer by June 2019	2 reports	2	1	0	The timing of the target is not properly aligned to include AG onsite.	Target deferred to Q3 and the SDBIP to be amended going forward	Operational	Operational	1 report on number of asset verifications conducted and submitted to the Accounting Officer	
		KPI 76 Reports on number of asset reconciliation submitted to the Accounting Officer by end of June 2019	3 reports	12	6	6 reports on number of asset reconciliation submitted to the Accounting Officer	none	none	Operational	Operational	6 reports on number of assets reconciliation submitted to the Accounting Officer	
	To compile a funded budget annually for approval by council by the end of May each year	KPI 77 2018/2019 Budget adjustment submitted to council by March 2019	Target applicable in the 3rd quarter									
		KPI 78 2019/2020 draft budget submitted to	Target applicable in the 3rd quarter									

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management		KPI 79 2019/2020 budget submitted to council by end of May 2019	Target applicable in the 4th quarter								
	To compile a funded and realistic budget annually for approved by Council by the end of May each year.	KPI 80 Number of performance and budget reports (s52d) submitted to council by June 2019	4 reports	4	2	2 reports and council resolutions	None	None	Operational	Operational	2 reports and council resolutions
		KPI 81 Number of Section (71) reports submitted to the Mayor and Provincial Treasury by end June 2019	12 reports	12	6	6 Section (71) reports submitted to the Mayor	none	none	Operational	Operational	6 Section (71) reports and acknowledgment letters from the Mayor and Provincial Treasury
		KPI 82 Annual Financial Statement Submitted to Auditor General by end of August 2018	2016/2018 AFS submitted to AG	Annual Financial Statement Submitted to Auditor General by	Annual Financial Statement Submitted to Auditor General by	Annual Financial Statement Submitted to Auditor General	None	None	R 1 100 000	R2 819 610.51	Copy of AFS and acknowledgment letter from AG

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 83 Number of grants reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 grants reconciliation reports	None	None	Operational	Operational	6 grants reconciliation report signed off by the CFO
		KPI 84 Bank reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6	none	none	Operational	Operational	6 bank reconciliation reports signed off by the CFO
		KPI 85 Number of creditors reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 monthly creditors reconciliation report signed off by the CFO	None	None	Operational	Operational	6 creditors reconciliation report signed off by the CFO
		KPI 86 Number of debtor's reconciliation reports submitted to the CFO by June 2019	12 reports	12	6	6 debtor's reconciliation reports signed off by the CFO	None	None	Operational	Operational	6 debtor's reconciliation reports signed off by the CFO

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 87 Number of reviewed budget related policies adopted by council by end of June 2019	13 policies reviewed	14	14	15 reviewed budget related policies	None	None	Operational	Operational.	15 reviewed budget related policies and council resolution
		KPI 88 Number of reports on municipal compliance with Municipal Property Rates Act (MPRA) by June 2019	4 reports	4	2	2 reports on compliance with Municipal Property Rates Act (MPRA) and council resolution	none	none	R500 000	R618 436	Copy of a report on compliance with Municipal Property Rates Act (MPRA) and council resolution
		KPI 89 Number of quarterly reports on the implementation of the revenue enhancement strategy submitted to council by June 2019	4 reports	4	2	1 report and council resolution	There was no revenue enhancement strategy adopted by Council. The strategy if adopted by Council in Q2 will only be implemented in Q3	The strategy if adopted by Council in Q2 will only be implemented in Q3.	Operational	Operational	1 report and council resolution

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 90 80% of budgeted revenue for property rates collected by June 2019	69%	80%	80%	51.63% 1 report on revenue on property rates collected	Mothibistad and Bankhara not paying rates	Set collection targets for Mogaswa for the 2 townships in order to increase the collection rate. Letter of demands issued to Mothibistad residents	Operational	Operational	1 report on revenue on property rates collected
		KPI 91 Number of supplementary evaluations conducted by end of June 2019	1 supplementary evaluation conducted	4 supplementary evaluation conducted by end of June 2019	2	1 supplementary evaluation conducted	only 1 supplementary can be done unless there are reasons warranting more than one	Amend the SDBIP by mid-year	Operational	Operational	Supplementary evaluation reports

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 92 90% of revenue collection for total billing by June 2019	88%	90%	90%	"October 49.39% and November 38.75% of revenue collection for total billing		KPI 92 90% of revenue collection for total billing by June 2019	88%	90%	90%
		KPI 93 Number of reports on bad debts written off submitted to council by June 2019	2 reports	2	1	nothing was reported	There were no write offs request during the 2nd quarter.	The target is 2 reports for the year and already one was done during first quarter.	Operational	Operational	
		KPI 94 Number of campaigns on the registration of indigents conducted by June 2019	2 campaigns	2	1	0	non-availability of resources, as well as outstanding schedules of Councillor	campaign to be rescheduled for the 2nd and 4th Q of the 2018/2019 FY.	Operational	Operational.	none

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 95 Number of reports on deviations register presented to council for condonation by June 2019	4 reports	4	1	1	none	none	Operational	Operational	1 report on deviations and council resolution
		KPI 96 Number of reports submitted to council on management of UIF	4 reports	4	2	6 Monthly register of unauthorized, irregular and fruitless and wasteful expenditure reports.	none	none	Operational	Operational	6 monthly report submitted to council on management of UIF
		KPI 97 Number of reports on unauthorized, irregular and fruitless and wasteful expenditure and subsequent reporting per MFMA s32	4	4	2	2 report on number of reports on unauthorized, irregular and fruitless and wasteful expenditure and subsequent reporting per MFMA s32	None	None	Operational	Operational	2 reports on unauthorized, irregular and fruitless and wasteful expenditure

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Target	Mid-Year Actual Target	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Financial Viability and Management											
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 98 Reports on Payroll reconciliations performed by 30 June 2019	12 reports	12	6	6 reports on Payroll reconciliations performed	None	None	Operational	Operational	6 reports on Payroll reconciliations performed
	To collect 80% of outstanding debt by 2022.	KPI 99 Total debt collected expressed as a % of total revenue collected by June 2019	New	95%	95%	October 117.87% November 80.35% December 102.46% (100.22%)	Cut offs were no fully implemented in Q1 due to unavailability of cherry pickers from the technical side. Accounts were also not sent out on time due to Post office not being compliant.	Procurement of a franking machine to enable the municipality to do own mailing of accounts. 2.municipality to procure a cherry picker that will service the debt collection unit	Operational	Operational	1 Debt collection report

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	Dissemination of information to the communities and stakeholders on daily issues that affect community on the ground as and when needed.	KPI 100 Communication strategy reviewed and approved by council by June 2019	Target applicable in the 4 th quarter								
		KPI 101 Number of internal newsletters developed and distributed to employees by end of June 2019	4 newsletters	4	2	0	Challenges were not indicated	Correction measures were not indicated	R 65 000	0	none

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	Dissemination of information to the communities and stakeholders on daily issues that affect community on the ground as and when needed.	KPI 102 Number of external newsletters developed and publicised by end of June 2019	1	2	1	0	Challenges were not indicated	Corrective measures were not indicated	Operational.	Operational.	None
		KPI 103 Number of media releases by end of June 2019	40 media releases	40 media releases	20	29 media releases	None	none	Operational	Operational	Copies of media statement

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence	
Strategic Focus Area: Good Governance and Public Participation												
Foster Participative Cohesion and Collaboration	Annually allow communities to make inputs on service delivery issues	KPI 104 Number of IDP public participation programmes held by June 2019	1 in 14 wards	1 IDP public participation programme conducted in 14 wards by June 2019	1 IDP public participation programme conducted in 14 wards	Nothing was reported.	none	IDP public participation will be held in the 4 th quarter	Operational.	Operational.	None.	
		KPI 105 Number of IDP Community consultations held by end of June 2019	Target applicable in the 3rd quarter									
		KPI 106 Number of Imbizo's held by end of June 2019	0	2 Imbizo's held	1 Imbizo's held	Nothing was reported.	Due to unavailability of the Mayor Imbizos were not held	To develop a new schedule for the Mayor	Operational.	Operational.	None	

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative cohesion and collaboration	To continuously engage and provide appropriate service provision to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS and other communicable diseases.	KPI 107 Public participation strategy approved by council by end of June 2019	Target applicable in the 4 th quarter								
		KPI 108 Number of children's programme held by June 2019	2 campaigns	4 campaigns	2	1 programme held on the 2nd of August 2018	Challenges were not indicated	Correction measures were not indicated	Operational.	Operational.	Attendance Register

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative cohesion and collaboration	To continuously engage and provide appropriate service provision to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS and other communicable diseases.	KPI 109 Number of HIV/AIDS programmes held by June 2019	4 programmes held	4 programmes held	2	1 programme held on the 3rd of September 2018.	Challenges were not indicated	Correction measures were not indicated	Operational.	Operational.	Report, programme and attendance register
		KPI 110 Number of youth programmes held by June 2019	2 youth programmes held	4 youth programmes held	2	NARYSEC interviews were conducted on the 14th of August 2018.	Challenges were not indicated	Correction measures were not indicated	Operational.	Operational.	Report, programme and attendance register
		KPI 111 Number elderly person's programmes held by June 2019	2 programmes held	4 elderly person's programmes held	2	1 programme held on the 31st of December 2018	Challenges were not indicated	Correction measures were not indicated	R 400 000		Report, programme and attendance register

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To continuously engage and provide appropriate service provision to the youth, children, elderly, people living with disabilities, people living with HIV/AIDS and other communicable diseases.	KPI 112 Number of gender awareness programmes held	2 programmes held	4 gender awareness programmes held	2	2 programmes held on the 17th of October 2018	none	none	R 400 000	Indicate 2nd Q's expenditure	Programme and attendance register
		KPI 113 Number of disability wellness programmes held by June 2019		4 disability wellness programmes held	2	1 programme held on the 19th of October 2018	Challenges were not indicated	Correction measures were not indicated			Programme and attendance register
		KPI 114 Number of youth council meetings held.	2 programmes held	4 youth council meetings held.	2	0	Challenges were not indicated	Correction measures were not indicated			Agenda and attendance register

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	Continuously allow communities to make inputs on service delivery issues through ward committees	KPI 115 Number of ward meetings held in 14 wards held by June 2019	4 reports on number of meetings held	12 ward meeting held annually per ward	6 monthly meetings per ward (42)	3 monthly reports on meetings held	There is no planning or schedule in place for ward committee members. Meetings are not held on a monthly basis	To develop and plan a new schedule for meetings to be held and also check availability of the councillors	Operational	Operational	Programme and attendance register
		KPI 116 Number of capacity trainings conducted for ward committee members by June 2019	Target applicable in the 4th quarter								

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Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To obtain unqualified audit results as from 2017	<u>KPI 117</u> Number of Audit Committee Meetings held by June 2019	4 Audit Committee Meetings held	4 Audit Committee Meetings held	2	2 audit committee meetings held	none	none	Operational	operational	Minutes, agenda, attendance register.
	To annually develop/review a credible IDP that is aligned to regional and provincial priorities and that addresses the needs of the community	<u>KPI 118</u> Draft IDP submitted and approved by council by the end of March 2019	Target applicable in the 3rd quarter								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To annually develop/review a credible IDP that is aligned to regional and provincial priorities and that addresses the needs of the community	KPI 119 Final IDP submitted and approved by council by the end of May 2019	Target applicable in the 4th quarter								
		KPI 120 Number of IDP Rep forum meetings held by June 2019	4 IDP Rep forum meetings held	4 IDP Rep forum meetings held	2	2 IDP rep forums meeting held	none	none	Operational	Operational	Agenda, minutes and attendance register

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	<u>KPI 121</u> Number of steering committee meetings held by June 2019	4 steering committee meetings held	4 steering committee meetings held	2	2 Steering committee meetings held	none	none	Operational	Operational	Agenda, minutes and attendance register

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	KPI 122 Number of communities' participation meetings held (14) by June 2019	Target applicable in the 3rd quarter								
		KPI 123 Section 46 report submitted to Auditor General by August 2018	Section 46 report submitted to Auditor General by August 2017	Section 46 report submitted to Auditor General by August 2017	Section 46 report submitted to Auditor General	2017/2018 Section 46 report submitted to Auditor General	none	none	operational	operational	Copy of section 46 report and acknowledgment letter
		KPI 124 2019/2020 (SDBIP) developed and approved by the Mayor by June 2019	Target applicable in the 4th quarter								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	<u>KPI 125</u> 2019/2020 Performance Agreements signed by directors and Accounting Officer by June 2019	Target applicable in the 4th quarter								
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	<u>KPI 126</u> Section 72 report compiled and submitted to national and provincial treasury and Coghsta by January 2019	Target applicable in the 3rd quarter								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	KPI 127 Mid-Year performance review session conducted by January 2019	Target applicable in the 3rd quarter								
Foster Participative Cohesion and Collaboration		KPI 128 Performance evaluation of managers who accounts to directors by June 2019	2	Quarterly Performance evaluation of directors by June 2018	Evaluate managers performance of the 1st quarter	0	Performance of managers accountable to Directors could not be assessed because Performance Plans were not signed	Performance Plans were signed in January (3rd Quarter)	Operational	Operational	none

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	KPI 129 Performance evaluation of directors who accounts to the Accounting Officer by June 2019	1	Performance evaluation for the 2017-2018 financial year	Performance evaluation for the 2017-2018 financial year	None	The focus was on AG on site for auditing 17/18 financial year	Performance evaluation to be conducted in the 4 th quarter	Operational.	Operational.	None.

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	Improve risk management processes by ensuring that all identified risks are mitigated	KPI 130 Number of risk assessments conducted by June 2019	4	4	2	Nothing was done	Risk Management is a shared service and assessment could not be conducted due to non-payment of services by the municipality to District Municipality	MM to intervene	Operational	Operational	none

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

Strategic Goals	Objectives	Key Performance Indicators	Baseline 2017/2018	Annual Performance Target 2018/2019	Mid-Year Planned target	Mid-Year Actual Performance	Challenges	Corrective measures	Annual Budget	Actual Expenditure	Portfolio of Evidence
Strategic Focus Area: Good Governance and Public Participation											
Foster Participative Cohesion and Collaboration	To achieve a clean audit	KPI 131 % reduction of audit findings by June 2019	Target not applicable								
		KPI 132 Achieve clean audit by June 2019 for 2017/2018 financial year	Target not applicable								

MID-YEAR BUDGET AND PERFORMANCE REPORT, 2018/19 FINANCIAL YEAR

The overall score institutional performance is at 62 %. The challenge of insufficient evidence no consistency when submitting quarterly reports as most departments in the institution submit reports and portfolio of evidence late. This results to the assessments of reports being continuously changing. In conclusion, it must be noted that the 2018/2019 SDBIP will be adjusted to address issues raised by the Auditor General.